The School Department
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71

Minutes of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO
25 Madison Avenue
New York City
March 31st 1921

Present: Mrs. Bennett, Mrs. Woodruff, Mrs. Oliver, Mrs. Miller, Miss Voss, Miss Sheibley, Messrs. Forsyth, Phraner, Patterson, Kane.

The meeting opened with prayer by Dr. Forsyth.

Report of Conference of Deputation with Mr. Drury: Dr. Forsyth reported for the deputation which met with Mr. Drury in Porto Rico and discussed the Santo Domingo work with him. It seemed to the deputation that Mr. Orr, of Porto Rico, was the best available man for permanent superintendent of the work, Mr. Drury being unable to continue on account of the pressure of his regular work as the head of the union publishing plant in Porto Rico. Dr. Forsyth's general impression, confirmed by Dr. Patterson and Mrs. Miller, was that the purchase of property and the sending of missionaries to the field was being arranged more rapidly than the work would seem to require or funds allow at its present rate of growth. Dr. Forsyth added, however, that certain problems to be met could probably best be solved by a rather heavy initial expenditure for property and workers.

Appointment of Workers: Mrs. Bennett reported that the Rev. Nathan H. Huffman had accepted the call extended to him to become pastor of the Church in Santo Domingo City and that Dr. Horace R. Taylor had been appointed to open the medical work in that city. Both of these men speak Spanish and have had previous experience as missionaries in Spanish-speaking fields. A communication from Mr. Drury reported that a Methodist pastor from the Porto Rico Conference of the M.E. Church has been released for cuty in Santo Domingo in the employ of this Board, and that a woman worker would also be sent, the salary of the latter to be provided by the Porto Rico Methodist Conference.

IT WAS VOTED that the Board formally authorize the employment of the following Porto Rican workers at the salaries mentioned, these appointments having been made by Mr. Drury under authority granted him:

Rev. Rafael R. Rodriguez, from Janlst, $125 per month & rent,
Rev. Albérto Martinez, from Jan.20th, $125 per month and rent,
Rev. José Espada Marrero, from Apl.1st, $110 month and rent,

and the following American workers:

Rev. Nathan H. Huffman, from June 1st 1921, $2430 per year, house rent, travel to field. Agreement for one year.
Horace R. Taylor, M.D., from June 1st 1921. $2550 per year, house rent, travel to field. Agreement for one year. Furlough to United States for both Mr. Huffman and Dr. Taylor every third year with salary and travel; if service terminated by the missionary before expiration of three years, no return travel to be allowed; if terminated by this Board within that time, return travel to be paid by the Board.

The Board also authorizes acceptance of the services of the woman worker to be paid by the Porto Rico Methodist Conference, and expresses its thanks for this substantial help from the Methodist churches of Porto Rico.

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The Board also authorizes acceptance of the services of the woman worker to be paid by the Porto Rico Methodist Conference, and expresses its thanks for this substantial help from the Methodist churches of Porto Rico.

Ecclesiastical Relationship of Ordained Workers: After some discussion of the relationship of ordained ministers working under this Board to their own Church organizations, it was the consensus of opinion that this Board should make arrangements with the proper ecclesiastical authority for the release of such workers previous to their appointment, but that the precise relationship to be maintained with the presbytery, conference or other organization of their own Church was in each individual case a matter for determination between the appointee and his own Church authorities.

Appointment of Superintendent: After discussion in which it was brought out that the work now established has been provided with a sufficient number of American workers for its adequate handling, in view of the appointment of Mr. Huffman and Dr. Taylor, IT WAS VOTED that the selection of a superintendent be held in abeyance until the Board can observe the working of the present missionary force and can consult with Mr. Drury and Mr. Huffman regarding the further needs of the work; and that the Board make such arrangements for an acting superintendent when Mr. Drury leaves the field as may seem wise at that time.

Nurse for Santo Domingo City: Mrs. Bennett reported that the candidate committee has not yet been able to secure a nurse to assist Dr. Taylor in the medical work in Santo Domingo City. IT WAS VOTED that Mrs. Bennett be asked to investigate further candidates and empowered to employ a properly qualified nurse when found.

Report of the Treasurer: Mr. Kane reported for the Treasurer that, after making the final payment on the Santo Domingo City property and the payment to Mr. Nechodema of $1,500 already authorized by this Board, there was a cash balance on hand of $6,533.42, with $5,000 still due on the recent call for payment by the boards of $10,000 for the current expenses of the work. Mr. Phraner reported that the Presbyterian Home Board, on account of certain adjustments with their New Era Movement, had a smaller amount available for the Santo Domingo work than was expected. He said that $6,000 would be available between now and October 31st, and $5,000 after that date, with the prospect that an additional amount might be secured for next year. Mrs. Woodruff reported that the Methodist Woman's Society had included the Santo Domingo work in their new budget taking effect August 1st, and that after that date they will pay their share of the Santo Domingo funds directly to this Board instead of through the Methodist Home Board as heretofore.

IT WAS VOTED that the balance due on the recent quota of $10,000 for current expenses be collected at once, and that the balance due from each board on the total budget for this fiscal year be paid in monthly installments of 25% of such balance on the first day or July, August, September and October, respectively.

Mr. Kane was requested to work out the exact amounts due from each board under this arrangement and advise the boards of the amounts due and the dates on which payable. For the convenience of the boards these figures are given herewith:

Since the beginning of the work these calls for funds have been made, as follows:

For an initial fund for expenses of opening work	$6,000
For first payment on Santo Domingo City property	5,000
For final payment on Santo Domingo City property	45,000
For current expenses to July 1st 1921	10,000
Total	66,000

Against this the cooperating boards have paid:

Methodist Home Board)			
Methodist Woman's Society)	$31,500*		
Presbyterian Home Board	14,000		
Presb. Woman's Home Board	16,500	Total	62,000
		Due and payable immediately	4,000

As the Presbyterian and Methodist groups are each responsible for one-half the amount called for, $33,000 for each group or $16,500 for each board, the following amounts (making up the four thousand dollars) are now due:

From the two Methodist boards (joint account)	$1,500
From the Presbyterian Home Board	2,500

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According to the action of the Board directing that the balance of $14,000 remaining on the $80,000 budget be paid in four equal monthly payments beginning July 1st, the following is a schedule showing amount of such payments and dates due:

	Jul.1	Aug.1	Sep.1	Oct.1	Total
Methodist Home Board	$875	875	875	875	3,500
M.E. Woman's Society	875	875	875	875	3,500
Presb. Home Board	875	875	875	875	3,500
Presb.Wom.Home Board	875	875	875	875	3,500
					14,000

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Further Property Purchases: IT WAS VOTED that the purchase of any further property be deferred until the beginning of the new fiscal year November 1st 1921.

IT WAS VOTED that the trip of inspection, suggested at the conference held in Porto Rico, to be made by Messrs. Drury, Orr and Andújar, be not made, in view of the action regarding the purchase of additional property.

IT WAS VOTED that the expenditure of an amount not to exceed fifteen hundred dollars be authorized for necessary repairs on the property recently purchased in Santo Domingo City.

IT WAS VOTED that action on the recommendation from the field that a Ford car be purchased for the use of the Superintendent be put over until the next meeting of the Board.

Incorporation of the Board: The President presented a draft of articles of incorporation for the Board for Christian Work in Santo Domingo. IT WAS VOTED that copies of this draft be made and sent to each board representative for examination and suggestions.

Mr. Inman's Report on Santo Domingo: IT WAS VOTED that this Board purchase from the Committee on Cooperation in Latin America the remainder of the edition of Mr. Inman's report on his survey of the field, up to the sum of one hundred dollars, and that these be furnished to members of this Board on request without further charge. This book was originally issued by the Committee on Co-operation with its own funds and used in promotion of the Santo Domingo work up until the organization of the Santo Domingo Board.

The Board adjourned at 12:15 p.m.

ANDREW J. KANE,

Acting Secretary.

The School Department
Ans.
Date OCT 15 1921
Read
By

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Minutes of the
BOARD FOR CHRISITAN WORK IN SANTO DOMINGO
25 Madison Avenue
New York City
September 14th 1921

Present: Mrs. Bennett, Mrs. Woodruff, Mrs. Slack, and Messrs. McDowell, Inman, Kane and Dr. Marquis (representing Dr. Keigwin.)

The Board was called to order by the President, Mrs. Bennett, and opened with prayer by Dr. McDowell.

The minutes of the last meeting were read and approved.

Report of the Secretary: Mr. Inman reported having had conferences recently with Messrs. Allabem, Drury and Vance, all of whom were favorably impressed with the Santo Domingo work as it has progressed so far. The criticism was made that perphaps it resembled too closely the purely evangelistic type of work seen in other fields in the West Indies, but it was pointed out that this was merely because the work was not yet fully developed, the evangelistic work naturally being established first. Later increased emphasis will be laid on the medical, educational and social phases of our missionary program. Mr. Inman also reported that the equipment and lease of a small hospital had been purchased with funds supplied by the churches in Porto Rico. Dr. Taylor has taken charge of this institution and in a recent letter reports a good beginning and forsees a large field of usefulness for such an institution and for medical work in general. Another item of interest reported by the Secretary was that an attack had recently been made by the Catholic authorities in Santo Domingo in the form of an allegation that our work was officially a part of the American Military Occupation. It is expected that the falsity of this rumor will be amply demonstrated in time, without the necessity that the Board take formal notice of it.

Mr. Inman also reported that furniture and an organ had been provided for the Santo Domingo,Church and that a congregation of about sixty members was now actively at work. Reports from other centers also tell of addition to the Church and increasing interest. At La Romana, our newest station, a flourishing Sunday School of over fifty children is now being conducted.

Report of the Treasurer: The Treasurer presented his report for the month ending August 31st, showing a cash balance on hand at that time of $1,101.75 in New York and $1,481.52 in Santo Domingo City. Mr. Kane stated, in answer to an inquiry by Dr. McDowell, that the amount still due on the present year's budget would be sufficient to carry the Board through the balance of the year ending October 31st, 1921, although with a very small margin for unforseen expenditures.

Budget for Year Beginning November 1st 1921: The Budget as adopted by the Board at its last meeting and since forwarded to the various boards for ratification, was discussed in detail. This budget carries $40,000 for the year, none of which is for new property. Dr. MdDowell was of the opinion that some expansion should be provided for and suggested a total of $45,000. After further discussion and report from three of the constituent boards approving the budget as presented,

IT WAS VOTED that the Board proceed with its work in the new year on the basis of the $40,000 Budget; and that the United Brethren Board be asked to contribute the amount of Mr. Drury's salary in addition to their present contribution of the salary of Mr. Huffman; that in case the United Brethren agree to this proposal the budget be increased $5,000, of which the Methodist Episcopal Home Board agrees to provide $2,500.
IT WAS VOTED that the Board during the next year pursue a policy of intensive development of the work, particularly in Santo Domingo City, concentrating particularly upon the medical and educational features of the program.

Employment of A Superintendent: IT WAS VOTED that the offer of the superintendency to Dr. Philo W. Drury be renewed, and that the Secretary be authorized to close the matter with Dr. Drury.

It was suggested that a large portion of Mr. Drury's time might well be devoted to emphasizing the educational work and enlisting local support of such work in Santo Domingo.

Deputation to the Field: Representatives of several boards stated that before further expansion of the work on a large scale is carried out, their boards would like to have a member of their staff visit the field. A representative of the Methodist Women's Home Board will make a visit to Santo Domingo in the latter two weeks of January, and it was suggested that other secretaries might well plan to go at the same time if possible.

Incorporation of the Board: IT WAS VOTED that the articles of incorporation as submitted to the boards and approved by them be finally adopted. The Secretary was instructed to carry the process of incorporation to completion.

Thanks of Board Extended to Porto Rico Churches: IT WAS VOTED to express to the groups of Porto Rico churches which raised the funds for the establishment of a hospital in Santo Domingo City, which institution has just been opened to patients, the gratitude of the Board for their very substantial assistance in carrying out the program of medical missions in Santo Domingo.

Purchase of Car for Use of Mission: IT WAS VOTED that a Ford car be purchased for the use of the mission out of the funds provided in next year's budget, provided this can be done without increasing the total of the budget for 1921-22.

There being no further business the Board adjourned, subject to the call of the President.

S. G. Inman

Secretary.

MINUTES
of a
Meeting of the Board of Trustees
of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO.

Held at 25 Madison Avenue, New York, January 26th, 1922, at 10 a.m.
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Present: Messrs. W. L. McDowell, F. S. Phraner and S. G. Inman, Mesdames Miller, Oliver and Woodruff and Miss Dawson (representing Mrs. F. S. Bennett).

Mr. Phraner led in prayer.

The President, Mrs. Bennett, being absent on account of illnes, Dr. McDowell was elected chairman of the meeting.

The Secretary was asked for a report concerning the general condition of the work in Santo Domingo. He stated that two North American nurses had been sent to the field since the last meeting; that difficulties had arisen regarding the securing of a license to practice by Dr. Taylor but that Dr. Taylor had taken the necessary examination and was now admitted to practice; that a Ford machine had been purchased at the cost of $750 for the use of the mission.

After some discussion concerning the relations of the Board's workers with the military government in Santo Domingo, IT WAS VOTED that the board acquaint the Secretary of the Navy with the work it is carrying on in Santo Domingo.

The report of the Treasurer for the first year of the organization, closing October 31, 1921, was presented, showing a total income of $79,713.49, an expenditure of $74,410.60 and a Cash Balance of $5,302.89. IT WAS VOTED to approve the report of the treasurer with the suggestion that a copy be attached to these Minutes.

Hospital. The Secretary read a communication from Dr. Taylor in which he raised questions concerning the amount of fees that should be charged, and the monthly expenditures of the hospital. Dr. Taylor estimated the latter expenditures at from $1200 to $1500 per month. It was pointed out that the budget adopted for the new year provides for only $1200 for hospital expenses during the year. IT WAS VOTED that it is the sense of this board that fees which would seem to be just should be charged where people can afford to pay them, the experience of other hospitals run under similar conditions being investigated to help in guidance in this matter.

IT WAS VOTED to ask Dr. Taylor to send an itemized statement concerning his estimates for monthly expenditures for the hospital; and that expenditures should not be made further than those provided for by the budget.

It was reported that Mrs. Slack and Miss Voss were now in the West Indies and hoped to visit Santo Domingo and that Dr. Marquis was planning to sail on February 12th. Dr. McDowell said that it would be very difficult for him to go as planned but that he would reconsider his negative decision if possible. The importance of representatives of the board visiting Santo Domingo was recognized by all present, inasmuch as the work and

workers are new. There has been a considerable expenditure of funds and no representative of the board has heretofore visited the field.

IT WAS VOTED that the representatives of this board visiting Santo Domingo be authorized to act for the board concerning the various questions which are now before the board.

Relations with the Free Methodists. The Secretary reported that in answer to the board's proposal to the Free Methodist Church that they enter into this cooperative movement, the following resolution was passed by the Free Methodists: "We view with interest and satisfaction the extension of the missionary work in the Dominican Republic where we have been at work on the north side of the mountains for about twenty-five years and we proffer our services in ways of co-operation and help as far as they can be given."

"We desire to be included in fellowship and co-operation provided it does not involve, first, the relinquishing of our own oversight and the direction of our ownnmission work on the north of the mountains, nor, second, sharing the financial burden for work to the south of the mountains, as we are unable to take on an increase of financial obligation at this time."

IT WAS VOTED to express to the board of the Free Methodist Church our appreciation of the spirit of fraternity expressed in their action and to inform them that we look forward to the two boards keeping in touch with each other as the progress of mission work continues to develop in Santo Domingo.

Enlargement of the Bookstore. The great opportunities for the spread of the Gospel and the development of Christian character in Santo Domingo by means of literature were discussed and the facilities for enlarging this work through the Book Department of La Nueva Democracia. IT WAS VOTED that the bookstore and literature program be increased as widely as possible, without involving further expenditure of funds for this work.

The meeting adjourned at 12:15.

Signed

S. G. Inman,
Secretary.

Minutes

BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

January 28th 1921
25 Madison Avenue
New York City

Present: Mrs. F.S. Bennett, A.E.Keigwin, W.L.McDowell, Francis S. Phraner, Mrs. L.L. Slack, Mrs. May L. Woodruff, Miss Mabel Shibeley (representing Miss Voss), S. G. Inman.

Dr. McDowell called the meeting to order and Mr.Inman led in prayer. The minutes of the last meeting were read and approved.

Election of Officers: The report of the nominating committee was adopted and the following officers elected:

President, Mrs. Fred S. Bennett.
Secretary, Samuel G. Inman.
Treasurer, W. L. McDowell.
Exec. Committee, Mrs. May L. Woodruff, Mrs. L. L. Slack.
Coöpted Trustees, Mrs. Roswell Miller, Mrs. William P. Oliver, Mr. Alexander Nichol.

Relations with Free Methodist Mission: Mr. Inman reported an interview with Dr. Olmstead, Secretary of the Free Methodist Board, who said that he was going to Santo Domingo soon and would consult his missionaries about their relationships to this Board.

Executive Office: IT WAS VOTED to request the Committee on Co-operation in Latin America to have its office used as the executive office of the Board for Christian Work in Santo Domingo, and to request Mr. Inman to act as this Board's executive secretary.

Property Purchase in Santo Domingo City: Mr. Inman reported that the boards had authorized him to go ahead with the purchase of the property proposed for $50,000. He had therefore cabled Mr. Drury to close the deal. The first payment would be five thousand dollars and the balance of the money must be in the hands of Mr. Drury before March 14th. The Methodist Home Board has sent a check for $2,500 for the Methodist portion of the first $5,000 and the Woman's Home Board of the Presbyterian Church has sent $1,250. Dr. Keigwin reported that the financial difficulties of the general Home Board of the Presbyterian Church had caused delay in forwarding their proportion of the amount. Mr. Phraner agreed to be personally responsible for the $1,250 due from that board. The Secretary was instructed to send the $5,000 to Mr. Drury immediately. It was agreed that the $22,500 from the Methodist group and the $22,500 from the Presbyterian group is to be in the hands of the Executive Secretary by February 15th 1921.

IT WAS VOTED to notify Mr. Drury that no further purchase of property or plans for alterations or repairs be made until the visit of the deputation in March.

Budget for the Present Year: Mr. McDowell stated that all had understood that the budget for the first year was $80,000, half of which was to be supplied by the Methodists and half by the Presbyterians, unless other boards join in the meantime. It was agreed that this budget should cover the year Nov.1,1920 to October 31st, 1921.

IT WAS VOTED to consider the following as a tentative estimate of the way the budget should be distributed for the first year:

Home Administration:		
New York Office	$ 1,000	
Field:		
Salaries of American staff	12,700	
Travel of missionaries	1,000	
Freight	750	
Church equipment and supplies	1,500	
Residence furniture and fixtures	1,500	
Salaries of Porto Rican workers	3,550	
Upkeep of property	1,000	
Other field expenses	500	
New Property	50,000	
Alterations etc.	6,500	$ 80,000

Since the books have already been opened, accounts classified and expenditures made, it is recognized that the above apportionments are subject to adjustment.

IT WAS VOTED to make the budget for the second year the same amount as the budget for the first year.

IT WAS VOTED that an account in the name of this Board be opened with the Columbia Trust Company, New York City, and that checks, notes, and all orders for the payment of money, drawn to the order of any person, firm or corporation whatsoever, from said account shall be signed by two of the three following officers of the Boardk viz., the President, the Secretary, the Treasurer; and the Columbia Trust Company is hereby authorized and directed to pay all checks, notes and orders so signed, including such as may be drawn to the officer's own order.

IT WAS VOTED, on recommendation of Mr. Drury, to pay Mr. Nechodema the sum of fifteen hundred dollars as an architects fee for having examined the property in Santo Domingo City, made certain preliminary surveys, levels etc.

Miscellaneous: IT WAS VOTED to create a committee of three, consisting of Mrs. Bennett, Mrs. Woodruff and Dr. McDowell, to employ missionaries for Santo Domingo for the present year, the budget for which should not exceed twelve thousand dollars. This committee to have full power of appointment.

IT WAS VOTED to request Mr. W. E. Carnochan to act on behalf of this board in incorporating the Board.

IT WAS VOTED to request Mr. Carnochan, as soon as the incorporation has been secured, to prepare a power of attorney for Mr. Drury in Porto Rico.

IT WAS VOTED to authorize the Executive Committee to transact all business of the Board in the interim between this and the next meeting.

The meeting adjourned at 1:00 p.m.

SAMUEL G. INMAN
Secretary.

Rec'd Department
Ans.
APR 11 1922
Filed
By

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MINUTES
of the meeting
of the

BOARD OF TRUSTEES OF THE
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO.

Held March 29th, at 25 Madison Avenue, New York City.

Present: Messrs. Hershey, Inman, Phraner, John McDowell, (representing Dr. Keigwin), Ziegler, Mesdames, Bennett, Miller, Oliver, Slack, Woodruff; Miss Voss.

The meeting was called to order by Mrs. Bennett, the President.

Mr. Ziegler led in prayer.

Report of Mr. Ziegler and Mrs. Slack, the two trustees who have recently visited Santo Domingo was heard. Mr. Ziegler, whose report has been published in Bulletin No. 3 of the Board, referred to the splendid beginnings of the evangelistic work and the opportunities for its enlargement. Mrs. Slack reported principally on the medical work. She stated that the hospital had met with such success that it was greatly in need of further equipment and supplies. She also reported on the problems of organization of the hospital and the needs of the workers.

The report of the Treasurer for February was made in detail. It showed that the total amount received for the present year, beginning November 1, 1921, was $21,105.91 and the total amount expended was $12,566.58, leaving a balance in the New York bank of $4,571.14 and in the Santo Domingo account $3,968.19. It was pointed out that, since four months of the year had passed and the expenditures had been about one-third of the budget, we were proceeding within the general allowances, though the item for medical work had been exceeded.

Questions concerning the budget. Several suggestions and inquiries from Mr. Huffman and Dr. Taylor concerning the budget were considered. The question was discussed as to whether it was best or not to put into the budget of this Board the amounts expected to be raised on the field.

IT WAS VOTED that, for the present, the budget include only the items which the Board expects to meet from contributions from the various cooperating missionary societies, but that in making out this budget, the estimated of amounts raised on the field be taken into consideration; that all amounts raised on the field go through the regular treasury of of the mission in Santo Domingo and that the field make out its own budget which it proposed to raise and expend.

Dr. Taylor reported the following estimate of monthly expense and income for the hospital, exclusive of salaries of American workers:

Expenses:		
Travel on the field	$30.00	
Native Salaries	400.00	
Equipment and Supplies		
Medical and Surgical (D. R.)	100.00	
Medical and Surgent (U. S.)	200.00	
Hospital	200.00	
Maintenance	200.00	
Light and Fuel	20.00	$1150.00
Receipts on the field:		
Clinic	500.00	
Hospital		
Wards	400.00	
Operations	100.00	
		$800.00
Balance to be met by Board		$350.00

IT WAS VOTED to change the amount in the budget for medical work to $4200 this year instead of $1200, transferring the amount from the Contingent Fund for enlargement. All orders for supplies outside of those bought locally should be made through the purchasing department of the Board in New York.

IT WAS VOTED that $200 of the $4200 for medical work be made available for medical books and journals for the hospital.

IT WAS VOTED to pass on to the cooperating boards a list of the materials needed immediately in the hospital with the hope that they might secure these from groups of women in local churches.

IT WAS VOTED to call Miss Maude Steel, now in Porto Rico, to become head-nurse of the hospital.

IT WAS VOTED to seek a suitable woman for matron of the hospital.

A letter from Mr. Huffman was read, a copy of which is attached to the Minutes, urging a building program. Action on this matter was postponed till representatives of cooperating bodies could study the subject.

The meeting adjourned at 4:50 p.m.

(Signed) S. G. Inman,

Secretary.

(Copy of Mr. Huffman's letter)

JUNTA DE SERVICIO CRISTIANO
para
Santo Domingo

Santo Domingo, R. D.
March 15, 1922.

Rev. Samuel G. Inman,
25 Madison Avenue,
New York City.

Dear Mr. Inman:-

I am writing you today to take up the matter of a building program for the coming year. My conviction is that it is time now to begin to make plans.

Mrs. Bennett stated to me when I passed through New York that on account of the uncertain political situation, the Board would not consider for the present the investment of any more funds in real estate. While the political situation is not yet cleared up, some things seem to be pretty clearly established. The American administration is to continue at least two years longer. Before withdrawing and as one of the conditions of withdrawal, the Government at Washington must be satisfied that order is guaranteed. So it appears reasonably certain that property interests will be protected from political disorders.

During the months we have been operating in this country it has been demonstrated that there is no religious or national prejudice sufficient to prevent us from carrying out our plans for religious and philanthropic work among the mass of the people. The hospital is reaching nearly a thousand people a month. The evangelistic work likewise has prospered beyond our expectations. We are happily surprised at the unusual opportunities we find here for direct evangelistic work. The Judgment of those who made preliminary investigations here and recommended the occupation of the country by Protestant christianity has already been justified. In view of these facts, I am fully convinced that there is nothing at this end of the line that should cause the Board to hesitate in pushing vigorously the work already begun.

The question of a building for the hospital and a church house in the Capital should, in my judgment, receive the immediate consideration of the Board.

The hospital is operating in a building inadequate from every standpoint. It becomes increasingly inconvenient as the work grows. It has no suitable operating room, no quarters for the nurses, only one room for private patients, only one bath and toilet room and a very inadequate water supply. The inconveniences and makeshifts of the present quarters put an extra physical and nervous strain on the workers, as may easily be imagined.

What has been said of the hospital may be repeated concerning the hall for religious services. It is wholly inadequate. It has room for only one hundred twenty-five chairs and is poorly ventilated. On any ordinary Sunday night every chair is occupied and people standing. Others look in the door, see no place for them and pass on. Unless we give our pastor a larger auditorium, we are practically compelling him to mark time. The interest is constantly growing and the opportunities for gathering a much larger congregation are ours, but we have no place to put the people. Aside from the Adventists, we are the only Spanish-speaking Protestant church in this capital city of thirty-five thousand inhabitants. When we open our school we will have a large group of new friends. Where shall we put them?

Now it seems to me, in view of these facts, that it is extremely important that representative members of the Board visit this field at the earliest possible date and after studying the situation on the ground, and deciding on which building or buildings are to be built first, put on a vigorous building campaign.

Will you kindly bring this letter to the attention of the Board for such action as may seem best.

Yours very truly,

(Signed) Nathan H. Huffman.

F.R.D.
H+D

The School Department
Ans.

71

MINUTES

of a meeting of

THE BOARD OF TRUSTEES OF THE BOARD FOR

CHRISTIAN WORK IN SANTO DOMINGO

Held at 25 Madison Avenue, New York City; June 16th, 1922, 2 p. m.

Present: Mrs. Bennett, Miss Voss, Mr. Hershey, Dr. W. L. McDowell and Mr. Inman.

Mr. Hershey led in prayer.

The Report of the Treasurer. The report of the treasurer as of May 30 was read, indicating the amount of receipts for the first seven months of the fiscal year to be $34,969.36, total expenditures $23,156.80; balance in New York account $6,295.17.

IT WAS VOTED to approve the report.

The report of the "Hospital Evangelico" in Santo Domingo City showed 1010 treatments given durirg the month of May and receipts amounting to $659.32.

The new district nursing work, which has given splendid results, was reported in a letter from Miss Fribley, who is carrying it. Discussion followed concerning the necessity of the continuance of this work and encouraging it as much as possible.

The need of another nurse and a young physician who might act as an interne was discussed. A letter from a nurse in Baltimore, Miss Edith Barnes, was read. IT WAS VOTED to write Miss Barnes that, while the present situation did not warrant the board committing itself to her employment, they ask her not to accept work anywhere else without notifying the board and giving it an opportunity to decide the matter. IT WAS VOTED to give authority to the President and Secretary to employ Miss Barnes if they found it possible to do so within the budget.

The secretary was requested to correspond with John Hopkins Medical School and other institutions concerning the securing of an interne for the Santo Domingo Hospital.

A report was made concerning supplies for the hospital that had been donated by a number of clubs and church missionary societies. Dr. McDowell requested a list of the needs and said that he thought he could interest other churches in this work.

Relations of the work to the Government. The Board was informed that an official of the American occupation forces had called Mr. Huffman to his office to suggest that the mission work be limited to Protestants, since certain Catholic priests complained about the methods used. IT WAS VOTED to ask the Secretary to direct a communication to the Military Governor of Santo Domingo explaining the nature of the work of the Board.

Construction of a church building. IT WAS VOTED to ask the secretary to collect data, plans, etc., related to the building of a church in Santo Domingo City, so that this matter might be discussed with Mr. Huffman on his visit to New York in the fall. It was felt that, if the basement of a future church could be built for some eight or ten thousand dollars, part of the money might be provided from the budget and the rest borrowed, but that we should be very sure as to the location, plans, etc, in order that the church might serve in the future development of the work.

Beginning of day schools. IT WAS VOTED that in accordance with the plan approved by correspondence with the various members of the Board concerning the opening of day schools in connection with the churches, this matter be carried through as expeditiously as possible. The Secretary was instructed to write to various mission schools in Porto Rico and Cuba regarding the securing of teachers.

Furlough of Mr. Huffman. The request of Mr. Huffman to be allowed to take two months for visiting his family in the United States this fall and two months in another year and a half, instead of six months altogether after three years service, was read. IT WAS VOTED that this request be granted, with the understanding that it was not setting a precedent for furloughs. IT WAS VOTED to approve the visit of Mr. Huffman to the missionary conference in Porto Rico to present the cause of Santo Domingo to the churches, the traveling expenses to be met from the mission allowances in Santo Domingo.

The accounting of contributions on the field. IT WAS VOTED that any gifts sent directly to the field should be returned to the mission treasurer to be expended for such purposes as were officially approved.

Since it is greatly desirable that the young churches in Santo Domingo be immediately trained in self-support and missionary giving, IT WAS VOTED to request these churches to handle their own funds, giving 50% of their contributions to their own local work, 25% to the mission work in Santo Domingo and 25% to work outside of the Island.

Ministerial students. The Board learned with pleasure that two ministerial students had already been sent to Porto Rico and several young men were studying under Mr. Huffman in Santo Domingo. IT WAS VOTED that the Board express its pleasure at the development of ministerial students and its hopes that these students will be sent to the union seminary in Porto Rico or to other missionary schools to prepare for entrance into the seminary at the earliest possible time.

Dr. McDowell agreed to be responsible for one scholarship for a student in the Porto Rico Seminary and expressed the hope that other board secretaries would do likewise.

Office expenses and surveys. IT WAS VOTED to approve a payment of $500 to the Committee on Cooperation in Latin America for office expenses the same to be taken from the $1000 provided for that purpose in the budget.

IT WAS VOTED to take over one-half of the number of copies of "Through Santo Domingo and Haiti" now held by the Committee on Cooperation and to authorize issuance of a check in payment for same.

Budget for 1922-23. IT WAS VOTED to approve a minimum budget of $40,000 for the coming fiscal year, November 1, 1922-1923, for which the Methodist Episcopal Home Board, Presbyterian general and women's Home Boards are responsible. The extra amounts secured from the Methodist Episcopal Woman's Home Missionary Society and the Board of the United Brethren, the churches in Santo Domingo and Porto Rico, and other sources, to be used for further development of the work. The following committee was appointed to distribute the budget: Dr. McDowell, Mrs. Bennett and Mr. Inman.

Dr. McDowell led in prayer.

The meeting adjourned at 4:30 p.m.

(Signed) S. G. Inman

Secretary.

E.R.7.

71

MINUTES
of a meeting
of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO
25 Madison Avenue
New York City
July 27th, 1922.

The School Department
Ans.
AUG 2 - 1922
Noted

Present: Mrs. Bennett, Mrs. Slack, Dr. McDowell and Mr. Inman.

Mrs. Bennett called the meeting to order.

Mrs. Slack led in prayer.

Before proceeding to business the lamented death of one of the trustees, Mr. Francis S. Phraner, was referred to by the President and Secretary. All present expressed their deep appreciation of the service that Mr. Phraner had rendered to the work in Santo Domingo.

IT WAS VOTED to record this appreciation in the minutes and to send a statement of the same to Mr. Phraner's family.

The report of the Treasurer was given showing total receipts for the first eight months of the fiscal year as $39,745.96, total expenditures $27,497.33. The amount on hand June 30,1922 in New York was $7,116.99 and in Santo Domingo City $5,131.64.

The object of this call meeting was especially to consider the letters from Mr. Huffman and Dr. Taylor, reporting the unsatisfactory sanitary conditions of the building that was rented for a hospital and their suggestion that it might be advisable to close for a time the hospital itself and give attention to clinic and district nursing work. Those present were unanimously of the opinion that this Board will do not hospital work under any but the right kind of sanitary conditions.

IT WAS VOTED that because of the unsanitary conditions of the present hospital building in Santo Domingo that the receiving of patients be temporarily suspended until sanitation can be bettered and that in the meantime special attention be given to the development of the clinic and district nursing work.

IT WAS VOTED to increase the budget $1,000 for the clinic for the rest of the present year or so much of that amount as would be needed.

IT WAS VOTED that Dr. Taylor be notified that the Board would look with favor on the re-opening of the clinic at San Cristobal, if that seems advisable and that $500 would be granted for the work of the clinic if reopened.

Dr. McDowell spoke of the necessity of providing a new building for the hospital rather than spending funds on repairing rented buildings. He raised the question as to whether or not the boards were prepared to secure a piece of property and erect the first unit of the hospital, spending some $25,000 which might spread over a term of five years.

Those present agreed that a sanitary hospital building was imperative and that the time was propitious for soliciting funds for this field which is particularly before the United States at the present time. Since our government has just announced its purposes of withdrawing our marines it is natural for the church forces to help build up a people in Santo Domingo with the necessary moral and spiritual force for continued self-government. The best use of the present property and the proposed building of the church on the rear of the property was also discussed. In view of all of these problems and the fact that Mr. Huffman had been granted the privilege of visiting the United States soon, IT WAS VOTED to request Mr. Huffman to meet the Board of Trustees on Monday, September the 11th at 10:30 a.m., at 25 Madison Avenue, New York City for an all day conference. The Secretary was requested to cable Mr. Huffman immediately concerning the conference and concerning the decision to accept no more patients in the hospital until sanitary conditions had been improved, but to give attention particularly to clinic and district nursing work.

It was understood that the secretary should write to Mr. Huffman in a more detailed manner to ask him to bring with him full data concerning the location and cost of land for a hospital and the cost of the first unit of such a hospital, asking Mr. Huffman to consult with the architect and builders who were helpful in securing the first property and also with others who might be interested in the development of the Santo Domingo work.

IT WAS VOTED that the Secretary be authorized to engage Miss Edythe G. Barnes, who has been recommended by Dr. McDowell, for nursing work in Santo Domingo City, requesting her, if possible, to be ready to return with Mr. Huffman to Santo Domingo in October.

The meeting adjourned at 5:15 p.m.

(Signed) S. G. INMAN

Secretary.

HWR

The School Department
Ans.
Date SEP 22 1922
Noted
By

4/11

MINUTES

of a meeting of

THE BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

Held at 25 Madison Avenue, New York City; September 11th, 1922; 10:30 a.m.

Present: Messrs. M. I. Hershey, N. H. Huffman, S. G. Inman, W. L. McDowell, Mrs. L. Slack, Miss Edna Voss and S. G. Ziegler.

Dr. McDowell called the meeting to order.

Mr. Huffman led in prayer.

The minutes of the last meeting were read and approved.

It was reported that the President, Mrs. Bennett, had met with an accident which kept her from attending the meeting. The Secretary was asked to send a note of sympathy to Mrs. Bennett.

The report of the treasurer was accepted. It is summarized as follows: Total amount of income from all sources $44,217.53. Total amount of expenditures to date recorded in New York 32,449.26. Total bank balance in New York 7,896.45, Santo Domingo 3,871.64.

Mr. Huffman, the Acting Superintendent of the work, in Santo Domingo, was present by request of the Board and made a statement concerning the work of which the following is a summary:

The rapid success of the work in Santo Domingo has been surprising and almost overwhelming. It has upset all calculations for equipment and workers and precipitated a demand for immediate and great enlargement.

The Bookstore in Santo Domingo City: A bookstore has been opened in the mission building with a young man in charge, who not only attends the store but keeps an open reading room for boys.

The Bible Society has given $800 worth of Bibles and another shipment of books worth about $500 toward the bookstore's equipment. The general public does not seem to patronize the store, trade being cheifly with people who have been interested through the pastors. Some mail order business has also been done. It is believed that as the constituency of the mission increases sales in the bookstore will increase in proportion. It is felt to be a valuable feature of the work. The average sales of the bookstore have been from $20 to $25 per month. It was thought it would be wise to secure a live young man, possibly candidate for ministry, to push the bookstore. A show window is also needed.

Medical Work: This branch of the work has had a wonderful year. From the very beginning the hospital and clinic have been crowded. The small rented building is not adequate in any way, the water supply and the plumbing have given away under heavy use. Patients have crowded the wards and many important operations have been performed which the people have considered miraculous. The clinic has demanded much attention and about one thousand patients per month have been treated. These patients have

come from all classes and all parts of the Republic. A number of legal points were involved in opening up the medical work and the hospital. First the doctor, due to a change in the officer in the Department of Sanitation, was compelled to take an examination before he could obtain a license to practice. Dr. Taylor took the examination in some doubt as to what the results would be but he succeeded in passing and obtained his license without further trouble. According to Dominican law it is not permitted that anyone but a licensed Dominican druggist dispense drugs and so it was necessary to employ a druggist who has his laboratory across the street from the hospital in the mission building. He receives a salary of $100 per month.

Dental work: The dentists of the neighborhood complained of the extractions being made in the hospital at practically no charge, etc., and it was found that it would be necessary to secure the services of a Dominican for this work in order to carry it on. Through a chance acquaintanceship Dr. Taylor secured a Dominican dentist who offered his services for part time in this special work, receiving three-quarters of the amount taken in in fees for the work. He receives no other recompense for his work and under these rates gets very little out of it. But he has shown a fine spirit in helping out the hospital work in this way. It will be necessary to replace this dentist as the latter has been offered an appointment where it will be necessary for him to devote his entire time to the position.

Mr. Huffman stated Dr. Taylor had felt himself greatly embarrassed by the fact that he had so miscalculated the necessary expense for operating the hospital. There was, of course, no precedent by which to be guided and the work grew so rapidly that it was not possible to foretell how great the need for funds for this work would be. Many needy people have been turned away because of their inability to pay for services and there has not been enough support to permit the hospital to feed the patients. People are now coming from all over the island to the hospital for treatment. The limited support of the hospital with the unsanitary conditions of the rented quarters, had brought on the present crisis, with its demand for an adequate building for the hospital.

* see next page

Evangelistic Work: Three of the best Porto Rican pastors available were secured for the opening of the evangelistic work on the island. They are Jose Espada Marrero, Methodist Episcopal Church, Alberto Martinez, Presbyterian and Rafael Rodriguez, United Brethren Church. They have all done very fine work. The fact that they could use the Spanish language and had good preparation in Porto Rico made it possible for them to secure results almost immediately. ~~The difference~~ was noted between the opening of the work by these men and the hardships of missionaries who come to Porto Rico without the advantage of the language. ~~These men could of course begin to preach immediately.~~ The Rev. Marrero during the first five months had a congregation made up almost entirely of Porto Ricans but after that time he found Dominicans becoming interested and has since converted a number. He has had some very interesting experiences. The first Dominican member was a very black little fellow whom he met on the street. The little chap wished to join the school and was welcomed gladly. He has since been attending regularly, the only member of his family to do so. Another member of the congregation was sitting in a barber-shop humming one of the mission hymns when a Haitian there questioned him as to where he had learned the tune. On finding out that it had been learned at the mission the

Haitian became interested and has since been converted to Protestantism. He has also brought into the mission another young fellow with whom he was rooming. These two boys are earnest, studious and very eager to learn new ways. Another Porto Rican boy brought to us by one of the teachers at San Cristobal has been converted and is now a candidate for the ministry. He has been superintendent of the Sunday School at La Romana. We have arranged for the education of four candidates for the Seminary and one for Polytechnic Institute in Porto Rico.

It was thought that the opening of evangelistic work in the capital would be very difficult. There are twenty Catholic churches in the city. When the building was being fitted up it was felt that the room set aside for evangelistic meetings should not be made too large so that a small group would be lost in it. Within four or five months, however, the place was overcrowded and ever since that time we have been embarrassed for room to accomodate the numbers who attend the services. In fact the work has had such wide-spread influence that the Catholic priests have sought to make appeals to the Dominicans not to attend the mission. An appeal was even made to Col. Moses the Secretary of State of the military government and Mr. Huffman was called to a conference with the Secretary and a representative of the Catholic Church. The Civil Governor was present, who claims to be a free thinker and yet a Ctholic. The question was raised whether the missionaries were using the argument of the evil lives of the priests in proselyting. Mr. Huffman replied that it was not the aim of the mission to proselyte but that the people were so distrustful of the Catholic clergy that they themselves were doing most of the talking. At a second interview Mr. Huffman was requested to assure the authorities that no out-door street meetings would be held.

The work at the capital has been under the direction of Mr. Rodriguez. Here they found the first convert for the ministry, Ramon Prat, who is now in charge of the second church. A new church building at the capital is very urgently needed. While it has been possible to obtain spacious halls at the other preaching points it has not been possible to do so in the capital as there is nothing suitable available for rent.

Miss Fribley's Work: Miss Fribley has opened a baby clinic where baby feedings are prepared regularly and six to eight babies are being fed. These feedings cost ten cents per day. She also goes into the homes with an interpreter and visits. She is anxious to have a special assignment of funds for this purpose. Mr. Huffman expressed his unqualified approval of this work and the success it has been.

Hospital Site and Building: Two appropriate sites for the hospital have been found, one small site of 8000 meters for about $7,500, the other was a large site on the hill overlooking the sea, about four times as large as the first one. The price with the improvements valued at $10,000 is $45,000.

Church Building: Mr. Huffman showed plans for a church building to be erected on the rear of the lot where the institutional building owned by the Board is located. These plans call for the expenditure of about $40,000. Mr. Huffman said it was very difficult to say which building was needed first, the church or the hospital. Certainly just now, at the time when the military government is planning to withdraw the American forces from the Republic it is time for the evangelical church to emphasize very largely its work.

The Board then discussed at length the question of property for the church and the hospital. It was decided that the building of a large dignified church edifice should be postponed for a while as it was very probable that it would prove to be better not to erect this building on the rear of the present institutional property. It was pointed out that if a plain auditorium on the rear lot were erected it would provide for the church at the present time and prove a permanent asset for the institutional work in coming years when the old building would be torn down and a new three-story institutional building erected in its place. The auditorium would still serve and cut down the expense of the main institutional building that much.

With these considerations in view IT WAS VOTED that the building of an auditorium to seat 500 people, located on the rear of the institutional property owned by the Board be authorized, the cost being limited to $15,000 and that Mr. Huffman be requested to immediately consult with the architect of the Methodist Episcopal Home Board concerning the plans for the auditorium. IT WAS VOTED to authorize the Superintendent to take a three months option on the larger property, priced at $45,000, for the hospital and that $200 be allowed for this option.

Opening of work in Santiago: Mr. Huffman spoke of the desirability of opening work in Santiago and recommended that Mr. Drury be brought to Santo Domingo City for the work there and he be transferred to Santiago. IT WAS VOTED to defer action on this matter until the next meeting of the Board.

Distribution of Next Year's Budget: IT WAS VOTED to defer action on this matter until the next meeting of the Board.

Reply from Miss Edyth Barnes who had been offered the position of nurse in Santo Domingo, stated that Miss Barnes would not be able to accept the work.

A communication from R. R. Rodriguez concerning the need for a church building and enlarged district nursing was reported.

Annual Meeting of the Board of Trustees: The Secretary suggested that the first annual meeting of the Board of Trustees should be made an event of some importance, with probably the business meeting during the day and a dinner in the evening. IT WAS VOTED to accept this recommendation and the date of the annual meeting was fixed for October 16,1922, with a dinner that evening. The following Committee was appointed to arrange for the annual meeting and dinner: Mrs. Bennett, Mrs. Slack, Dr. John McDowell and Mr. Inman. This Committee was also asked to make plans for larger publicity for Santo Domingo, including the arrangement of a stereoptican lecture.

The meeting adjourned at 1 p.m.

(Signed), S. G. Inman

Secretary.

M I N U T E S

of a meeting of the

COMMITTEE ON THE WEST INDIES
of the
Committee on Cooperation in Latin America.

Received in the School Department
OCT 7 - 1922

Held at 25 Madison Avenue, New York City; September 29th, 1922, 2:00 p.m.

Present: Messrs. S. H. Chester, C. S. Detweiler, S. G. Inman, John McDowell, Miss Edna Voss, Mrs. K. S. Westfall, Mrs. Wilcox, Messrs. H. D. Cox, and R. L. Wharton of Cuba, Miss J. D. White of the Student Fellowship for Christian Life Service.

Mr. Cox led in prayer.

CUBA. Mr. Detweiler reported a recent visit to Cuba when he attended the interdenominational summer conference, held at El Cristo. He spoke of the splendid attendance of about one hundred Christian workers of various denominations and the fine spirit that pervaded the gathering. An organization of the ministers of Cuba was formed which promises to be of great help in developing a spirit of unity.

Mr. Wharton spoke of the condition of the Committee of Conference in Cuba. He pointed out that because several of the bodies that formerly cooperated had united there were not now so many organizations in the cooperative work, since the Southern Methodists and Southern Baptists were not members. The union bookstore was one of the most important agencies but for lack of support and a manager it had had to give up its central shop and the books are now kept in a back room of the Y. M. C. A. in Havana, with only a mail-order business conducted. The union paper is supported by the Presbyterians and the Friends. The summer conference is an outstanding successful enterprise and the interdenominational Sunday School Convention is active.

Mr. H. D. Cox, formerly secretary of the Committee of Conference, reported the need of a secretary and manager for the bookstore, telling of the opportunities that such a man would have in helping all the evangelical agencies.

Mr. Inman spoke of the fact that Havana was a strategic point in the development of the general literature program for Latin America and pointed out the special debt that the churches of the United States have to Cuba. Yet Cuba is the one place in Latin America where the Committee on Cooperation is not functioning, not having had a meeting for the last two years.

IT WAS VOTED that a committee be appointed consisting of the secretaries of the mission boards doing work in Cuba to study the question of securing a man who could combine the work of secretary and manager of the bookstore.

PORTO RICO. Mr. Detweiler reported concerning the union press. The matter stands as follows:

	Amt. Asked	Amt. paid in 1921	Amt. for 192[illegible]
Methodists	$1,200	$1,200	pledged
Baptists	1,200	1,200	"
Presbyterians	1,200	300	(total for 2 yrs pledged
Congregationalists	690	520	pledged (690)
United Brethren	690	690	690 paid
Disciples of Christ	510	510	pledged
Christian Church	510	510	510 paid
	$6,000		

Union Seminary: Mr. Detweiler reported that the Seminary was popular with all the workers on the Island and was doing great good. One of the professors of the Seminary taught in the summer school of the University last summer. A bible class of University students is held in the Seminary which is across the street from the University campus, every Sunday. Mr. Osuna, formerly a minister in Porto Rico just taking his doctor's degree from Columbia University, has become head of the normal department of the University and will be a strong evangelical influence in the Island.

Sub-Committee appointed to consider the matter of Christian training for girls and young women in Porto Rico. This Committee rendered the following report.

The committee wishes to commend the educational committee of the Evangelical Union of Porto Rico for its effort to bring about denominational cooperation in a united program for the Christian education of girls and young women of the Island and to express the hope that the committee will continue to study this question with a view to establishing for Porto Rican women as satisfactory an educational program as has been worked out for men.

The committee recommends that such an educational program cover Christian education for girls, special training for definite Christian work, and a Christian home for students attending the University of Porto Rico.

The committee recognized that in the present difficult financial situation it is impossible for the denominational boards working in Porto Rico to cooperate financially in carrying out such a program, but urges that they make every effort to cooperate along other lines wherever practicable.

Report on Mission Schools: Mrs. Wilcox reported that a complete new faculty consisting of five women all specially trained for their departments and some of them with a large experience in Latin America have just gone to Blanche Kellogg Institute. A campaign is now being waged for a new dormitory for the college. Four nurses are in training at the Congregational Hospital at Humacao.

Mrs. Westfall reported that the building for an hostel across from the University has been opened as a combined hostel and training school for women workers. Some ten evangelical girls attending the University are boarding at the institution and five women are in training for Christian work. Two well equipped women have just been sent to Porto Rico to take charge of this work. Miss Vega reported the establishment of a kindergarten training school in connection with their work at Marina. Eight young women from various denominations were in training this summer. The nurses' training school at the Presbyterian Hospital has a large freshman class due to the active cooperation of pastors from the various different denominations to whom appeal was made when it seemed that there would be no one in the freshman class. Mr. Detweiler reported the rapid development of Polytechnic Institute. The Baptists and other boards are supplying a number of scholarships for their own students to attend this institution under Presbyterian auspices.

Discussion was had concerning the failure of the government to provide primary schools in various parts of the Island, making the necessity for missions to organize these schools. It was thought that the educational committee of the Evangelical Union might well study the question of bringing pressure on the government to provide larger educational facilities for the children of Porto Rico.

IT WAS VOTED to ask the Educational Committee of the Evangelical Union to continue its study of the place of evangelical education in Porto Rico, the coordinating of the various missionary educational institutions and the general educational needs of the evangelical church and also to study how they may help the government to see its duty in providing educational facilities for the people of Porto Rico.

Summer Conferences: The importance of the summer conferences in Porto Rico and Cuba in the development of the evangelical church and the necessity of each board seeing that its workers were present was emphasized.

IT WAS VOTED to call the attention of the Methodist Episcopal Home Board to the recommendation of Mr. Drury that they provide as other boards are doing for the traveling expenses of their workers so that they may be represented at the Porto Rico Conference.

Lecturers for these conferences should be secured soon.

Deputations to the West Indies: It was pointed out that deputations visiting the West Indies should arrange to go at the same time if possible. It was reported that Dr. W. L. McDowell was planning to go to Santo Domingo and Porto Rico in November, Dr. Cady and others from the Congregational Board going to Porto Rico in February or March, Bishop McConnell and probably another member of the Methodist Home Board in February or March.

IT WAS REQUESTED that boards planning to send deputations should notify the office of the Committee on Cooperation in Latin America and that every effort should be made to coordinate the visits of these deputations for the promotion of cooperative work.

United movement for literature in the West Indies: A plan was suggested for the development of mission study courses by means of using the literature now available, with the addition of two or three other booklets. By issuing an outline study such booklets as James' "Twenty Years in Porto Rico", Inman's "Santo Domingo and Haiti", with another booklet on Cuba, etc., and one on the missionary call, the constant demand for literature on the West Indies could be met. Miss J. D. White of the Student Fellowship for Christian Life Service was present and endorsed this plan, saying that her organization would be glad to use the course with young people.

IT WAS VOTED to approve the plan of the use of present literature and the production of other necessary booklets with an outline containing questions and bibliographical references for mission study in the West Indies. The following committee was appointed to carry out this work: Mr. Detweiler, Miss Voss and Miss White.

Development of mission work in Santo Domingo and Haiti: Mr. Inman reported on the very rapid growth of the work in Santo Domingo and stated that a dinner would be held on October 16th at which time it was hoped to arouse interest of other boards in the work in Santo Domingo and also to quicken interest in the work in Haiti.* Mr. Detweiler reported that the Baptists had purchased land for a training school for workers in Jacmel. They had not made further advances on account of lack of funds; an interdenominational committee was preparing to submit plans for an industrial institution to one of the educational foundations asking for their cooperation.

The next meeting of the Committee was fixed for December 12th, at 2 p.m., at 25 Madison Avenue.

The meeting closed with prayer by Mr. Detweiler.

Adjourned at 4 p.m.

(Signed) S. G. Inman,
Secretary.

* Proposed dinner postponed indefinitely.

HHB

71

M I N U T E S
of a
meeting of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

Held at 25 Madison Avenue, New York; October 16th, 1922.

Present: Mrs. F. S. Bennett, Rev. & Mrs. N. H. Huffman, S. G. Inman, A. E. Keigwin, John McDowell, W. L. McDowell, Mrs. L. Slack and Mrs. A. R. Atwater.

Mrs. Bennett opened the meeting.

Mr. Huffman led in prayer.

The Minutes of the last meeting were reviewed and approved.

Report of the Treasurer. The Secretary reported for the Treasurer that since the last meeting, due to Mr. Huffman's presence in this country, few checks had been issued on the field and the funds stand approximately as at the last meeting. The books show a balance in New York to date of $11,726.95 and in Santo Domingo $1818.68. It is estimated that there will be a balance on hand at the end of the fiscal year of something like $13,000.

Report on Plans for Auditorium. Mr. Huffman showed plans that had been drawn by the Methodist architect in Philadelphia for a building which would cost approximately $15,000. These plans were not satisfactory and it was thought better to have Mr. Huffman work them out on the field.

IT WAS VOTED that Mr. Huffman be authorized to proceed in the matter of securing plans for an auditorium seating about 500 people, to be erected on the rear of the present mission property at the cost of $15,000, submitting plans and bids by mail to the Board as soon as possible.

The Budget for 1922-23. The Secretary presented a suggestive budget that had been made up for next year. After discussion and changes, the budget for the year November 1, 1922 through October 31, 1923 was approved as follows:

HOME ADMINISTRATION:	
Office and Miscellaneous Expenses	$1,000
Travel, except on the field	800
Home Base Publicity	500
FIELD ADMINISTRATION:	
Salaries of American Staff	10,000
Office Supplies and Equipment	200
Travel on the Field	800
EVANGELISTIC:	
Native Salaries (3)	4,650
Equipment and Supplies	300
Forward	$18,250

EDUCATIONAL:	Forward	$18,250
Native Salaries (3)		$1,440
Equipment and Supplies		500
Education of missionary candidates		1,500
MEDICAL:		
Native Salaries		$ 3,000
Equipment and Supplies		$ 1,250
Hospital Commissary		$ 1,250
LITERATURE:		
Native Salaries (1)		900
Bookstore Equipment		120
Printing, Publishing & Circulating (stock)		400
PROPERTY (In use)		
Rent of Buildings		6,000
Taxes, Insurance and Repairs		1,500
Furniture and Fixtures (Residence)		400
PROPERTY (New)		
Property Purchase Account		-----
Improvements and Alterations		15,000
Title Expenses, legal fees, etc.		200
CONTINGENT:		
General Contingent Fund		2,290
	TOTAL	$54,000

$Note: Total local receipts of Medical Work to be used in support of that work in addition to amounts provided in Budget. These receipts are estimated at $5,000.

The Budget was apportioned as follows:

Bd of Home Mis & Church Extens of the M. E. Ch.	$20,000
Bd of Home Mis of the Presbyterian Ch. U. S. A.	10,000
Woman's Bd of Home Mis of the Presby. Ch. U. S. A.	10,000
Woman's Home Mis Soc of the M. E. Church	5,000
Mis Bd of the United Brethren in Christ	3,000
Evangelical Churches of Porto Rico	1,000
Amount to be raised from other sources or taken from this year's balance	5,000
	$54,000

IT WAS VOTED that, since it is desirable to develop self supporting churches as soon as possible, the amount in the Board's budget for the light, attendance and small current expenses of the churches on the field be eliminated and the Dominican Churches be requested to take care of such items.

IT WAS VOTED that no steps looking to enlargement of the work shall be taken without submitting them first to this Board, through the Superintendent, for approval. Further, it was clearly understood that any new movement that might be likely to involve increased ex-

penditures over what the budget will provide, must be referred to the Board before it is made.

It was suggested that the Secretary send a summary of the consensus of opinion on these points along with the minutes to Dr. Taylor.

Consultation of Mr. Huffman with the Secretary of the Free Methodist Board. Mr. Huffman stated that he had, as requested by the Secretary, called on Dr. Olmstead in Chicago and discussed with him the question of this Board's entering the northern field to help the Free Methodists to properly occupy that part of the Republic. Dr. Olmstead stated that his Board was planning to enlarge its work in this district and if they found themselves unable to meet the situation would call on the Union Board for help.

IT WAS VOTED, since it had come to the notice of this Board in the discussion of the budget, that some of the workers had supposed their maintenance was included in their salaries, that these workers have it explained to them that the original rule of the Board, which provides stated salary and house rent only, be applicable to all workers alike in all departments.

IT WAS VOTED to appoint Rev. Nathan H. Huffman Superintendent of the Board in Santo Domingo.

IT WAS VOTED that the salary of Mr. Huffman as Superintendent be fixed at $3,000, this including the extra allowances which the original salary schedule provides.

IT WAS VOTED to fix the salary of Dr. Taylor at $2800 per year, including the extra allowances which the original salary schedule provides.

It was suggested that regular meetings of the staff on the field be held at which their problems be discussed as well as all new plans, etc. This hould be formed in the way of a council which shall make its recommendations and requests through the Superintendent to the Board.

Property for the Hospital. The Secretary reported receiving a cable from Dr. Taylor, advising that an option be taken on the hill property for the hospital that was offered for $45,000; it was not considered best however to take such an option at such a high figure as demanded. It was the feeling of those present that this property should be secured if possible, but that the withdrawal of the U. S. Marines from the Island might mean that property would be reduced in value.

Dr. McDowell suggested the possibility of the Board making an initial payment of $5000 on the hospital property and interest on the principal.

IT WAS VOTED that Mrs. Bennett, Mrs. Slack and Dr. Keigwin be authorized to purchase this property, providing Mr. Huffman so recommended so after returning to Santo Domingo and providing also that funds for purchase could be arranged outside the regular budget.

The meeting adjourned at 1 p.m.

Signed, S. G. Inman
Secretary.

Minutes

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Meeting of the
BOARD OF TRUSTEES OF THE BOARD
FOR CHRISTIAN WORK IN
SANTO DOMINGO

Held at 25 Madison Avenue, N. Y. C.; February 28, 1923, at 2:00 p.m.

Present: Mrs. Bennett, Mr. Fred Eastman (representing Dr. John McDowell), Mr. I. M. Hershey, Dr. W. L. McDowell, Mr. S. G. Inman.

Mrs. Bennett called the meeting to order. Mr. Hershey led in prayer.

Regrets from absent members were reported.

Minutes of the last meeting. The President stated that although it had been quite some time since a regular meeting of the Board had been held, regular and continuous correspondence had been carried on among the officers and the field superintendent so that matters for consultation had been cared for through correspondence.

Unfinished business from the last meeting was taken up. No further word from Mr. Huffman had come with reference to the proposed building of an auditorium, since receipt of the suggestions of the Board had been acknowledged. No definite report could be made yet by the sub-committee working on the purchase of a site for a hospital in Santo Domingo but the President made a statement concerning certain steps she anticipated taking in this matter.

The Minutes of the last meeting were approved.

Financial Report. A financial statement for the last fiscal year, ending October 31,1922 was presented. This statement showed that $16,239.41 had been expended during that year in excess of detailed budget appropriations but that the total excess expenditure over the budget of $40,000 had been $2,092.38. This excess was cared for by income from the field and an appropriation from the Porto Rican churches toward the hospital, amounting in all to $9,213.24. A balance of $11,891.97 in New York and of $1,656.76 in Santo Domingo was carried forward into the new fiscal year. Bills payable in Santo Domingo amounted to $406.66.

IT WAS VOTED to adjust the budget by drawing from items for which an excess appropriation had been provided and applying the necessary amounts to items where the expenditure had been greater than the appropriation, so that the books may be properly audited.

IT WAS VOTED that the books for 1921-22 be audited through the office of Mr. W. G. Schram of the International Committee of the Young Mens Christian Association.

A statement was then presented concerning the financial condition of the Board with reference to the present fiscal year's budget. A statement as of February 15th, 1923 was presented, as attached to these Minutes.

It was decided to repeat the request to the field that income and expenditure of funds in all enterprises conducted by the mission be reported through the vouchers and remittance records received at the Executive Office in order that this office may be advised of exactly what are the income and expenditure under all phases of the work on the field.

The tendency toward excess expenditure under certain items of the budget at the end of the first three and one-half months' operations was noted and the matter was carefully considered. It was felt that while slight variations in the budget appropriations might be expected , due to the newness of the work, no phase of the work as planned should be sacrificed to another.

IT WAS VOTED to instruct Mr. Inman to write to Mr. Huffman, calling attention to the overdrafts on the pro-rata amounts due on the budget, saying that these have been discussed by the Board which believes that the method of procedure thus far used will not be satisfactory; that in the future no sight drafts will be honored; that sums advanced from New York will not at any time exceed the proportionate amount due for the period covered on the basis of the total budget; that the attention of the Superintendent be called to the fact that the total budget includes an item of $15,000 for building, which must not be calculated as a part of the regular expenses

Publicity at Home Base. IT WAS VOTED to express the Board's appreciation to Mrs. F. S. Bennett for the pamphlet recently issued "Santo Domingo, Our Neglected Neighbor", In addition to the first printing of 6,000 an additional 3,000 copies have been ordered.

A news bulletin is to be issued early in March which will give the latest news from the field, including the statement of accomplishment in the way of hospital and evangelistic work during 1922.

Mr. Eastman was requested to look into the matter of securing for use in Santo Domingo several sets of second-hand lantern slides, which might be secured through some of the manufacturers of such, and to report to the Executive Office the results of his investigations.

Supplies for the Baby Clinic continue to come in, chiefly from Methodist societies. Mrs. Bennett promised to give impetus to this matter through the women's societies of her denomination.

Furloughs of American Staff. In reply to Mr. Huffman's inquiry of December 26th, 1922, concerning the time of furloughs of the American staff, IT WAS VOTED to inform Mr. Huffman that it is understood by this Board that the term of service is three years, as named in the agreements originally entered into with each of the missionaries, and that the furlough follows that term.

An inquiry concerning Dr. Taylor's furlough and arrangements to care for his work while he is absent were discussed. It was felt that a decision in the fall of 1923 would allow ample time for the necessary arrangements to be made.

The President read a letter to the Board from the three pastors who came from Porto Rico to serve the Santo Domingo work. It took up the matter of their standing, they being foreign workers as were those who came from continental United States and also the matter of salary.

IT WAS VOTED that Mr. Inman be authorized to reply to the letter in the following vein: The members of the Board of Trustees recognize that they have had no direct relationships with the Porto Rican pastors in Santo Domingo. They regret this fact but at the same time realize that personal contacts, like those established with the missionaries from the United States, under the circumstances, have been impossible; the Board feels the justice of their suggestions with reference to their classification as "Native Pastors", and agrees that they shall be known as "Spanish-speaking missionaries"; that with reference to the increase in salaries the following action was taken:

IT WAS VOTED that an increase of $25 per month in the salaries of the Spanish-speaking missionaries be granted with the understanding that only one-half of that amount shall be paid out of Board funds and that the balance, be contributed by the congregations served, paying these amounts through the Superintendent of the Mission.

Transfer of funds within the budget to meet the above mentioned increase in evangelistic salaries. The suggestions with reference to a scheme whereby this increase in evangelistic salaries may be met, made by Mr. Huffman in his letter of January 26th, were read by the Secretary. It was the consensus of opinion among those present that the need for development of the Board's educational program is very great and should be more largely emphasized.

IT WAS VOTED to begin the development of an educational program at the earliest possible time and to appoint a Committee to find a proper personal to head this program.

In view of the discussions and the actions taken above IT WAS VOTED to transfer $300 from the Contingent Fund to the salaries of Spanish-speaking missionaries, which is Item D-1 of the budget.

IT WAS VOTED that the matter of the Board's holding title to all properties be investigated and arrangements be made for the transfer to the Board of property now held by Mr. Drury.

Medical Work: After discussion of the question of the advisability of arranging for Dr. Taylor and Dr. Galt of the Porto Rican hospital at San Juan to exchange work for one month,

IT WAS VOTED to encourage Dr. Taylor to fellowship with physicians in Porto Rico and that a definite sum of $100 be set aside for the carrying out of the proposed exchange with Dr. Galt, if this proposal is found practicable.

Mr. Huffman's statements concerning the taking over of an adjoining building for part of the hospital work were read. A full statement of these changes will be found in the coming issue of the Bulletin No. 4.

Membership of the Board of Trustees. IT WAS VOTED to reelect to membership on the Board of Trustees the following five members whose term of service expired on February 20th, 1923, the same being named in lines one and two of Article Fifth of the Articles of Incorporation of the Board: Samuel Guy Inman, Mary L. Miller, Mary Edith P. Oliver, Andrew J. Kane and Helen M. Eklund. It is understood that substitutes for at least two of these will be found as soon as practicable.

The meeting adjourned at 4 p. m.

S. G. Inman,

Secretary.

BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO
Receipts and Expenditures
from November 1st, 1922 to
February 15, 1923.

		This Year to date	Budget	Excess over Budg
RECEIPTS:				
A-1	Contributions from Boards	$30,614 11	48,000	
A-2	Receipts from Field	889 65		
A-3	All other Income	71 62	1,000	
		$31,575 38	49,000	
DISBURSEMENTS:				
Home Administration:				
B-1	Office & Miscellaneous Expenses	174 27	1,000	
B-2	Travel, except on Field	81 64	800	
B-3	Home Base Publicity		500	
Field Administration:				
C-1	Salaries of American Staff	3,018 66	10,000	
C-2	Office Supplies & Equipment	54 50	200	
C-3	Travel on the Field	573 14	800	
Evangelistic:				
D-1	Native Salaries	1,767 34	4,650	
D-2	Equipment and Supplies	372 89	300	72 89
Educational:				
E-1	Native Salaries (3)	170 00	1,440	
E-2	Equipment and Supplies	41 11	500	
E-3	Education of Candidates	504 00	1,500	
Medical:				
F-1	Native Salaries	974 45	3,000	
F-2	Equipment and Supplies	1,392 69	1,250	142 69
F-3	Hospital Commissary	221 99	1,250	
Literature:				
G-1	Native Salaries	305 00	900	
G-2	Equipment and Supplies	8 00	120	
G-3	Printing, Publishing & Circulating	192 68	400	
Property (In use):				
H-1	Rent	1,991 31	6,000	
H-2	Taxes, Insurance & Repairs	513 85	1,500	
H-3	Furniture & Fixtures(residence)	406 27	400	6 27
Property (New):				
J-1	Cost of Land & Buildings			
J-2	Additional Bldgs. & Alterations	535 93	15,000	
J-3	Legal Expenses, etc.		200	
Contingent:				
K-1	General contingent fund		2,290	
		$13,299 72	54,000	
CASH BALANCE, Columbia Tr. Co., N.Y.		13,440 49		
	Intl. Bkg.Corp., S.D.	4,835 17		
		$31,575 38		

Last S. D. check included # 869
Last S. D. deposit " 2/6/23

E.R.L.

Minutes

MEMORANDUM

of an informal gathering of the
trustees of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO.

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Following a meeting of the West Indies Committee, May 4th, 1923.

Foreign School Dept.
MAY 18 1923
Received

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Present: Dr. W. L. McDowell, Dr. John McDowell, Mrs. F. S. Bennett, Mr. A. J. Kane, Miss H. M. Eklund.

Mrs. Bennett suggested that the matter of the Board's obtaining full legal title to the property in Santo Domingo City be pushed in order to have it settled as soon as possible.

Mrs. Bennett reported that nothing more definite had been accomplished with the Fund, approached on the matter of erecting a hospital building for the Board, but that said Fund had requested very definite propositions and details as to offers of land, prices, descriptions, etc. (which are now being awaited from Mr. Huffman.) Also they have requested plans and specifications for the hospital and estimates as to cost. The proposition re Mr. John Vance's property, with map indicating its location in Santo Domingo City was presented. This is a tract of land of 13,000 square meters, which, at the price proposed $1,000per square meter, totals $13,000 for the plot. The location would seem to be quite desirable.

It was thought wise to ask Mr. Hatch, builder, who has erected many edifices for the various boards in Porto Rico, to reduce the plans of the San Juan Hospital to the proportions of a forty bed institution, and give estimates on the cost of building such an hospital, should it be impossible to secure necessary details otherwise.

It was suggested that an investigation be made among the foreign boards as to whether plans and specifications for a hospital of about forty beds, suitable for a tropical climate such as that of Santo Domingo, could be made available for the use of the Santo Domingo Board.

Mrs. Bennett reported receipt of a letter from a trained nurse at Puerto Plata, whom Mr. Inman had met on his trip to the Island in 1919, requesting that the Board buy a property and loan it to a maternity hospital in that city, since support of $100 a month which said hospital had been reciving through Admiral Snowden had been withdrawn. The property offered was said to be a bargain and on pressure of mortgage foreclosure had been put on the market until May 4th.

IT WAS VOTED to express to the land, Mrs. Mears, regreat at the Board's inability to take over the hospital building.

Mrs. Bennett reported that a letter had come to her from Miss Parker, asking whether or not it would be possible for the latter to spend her vacation, which came in July, in New York. Mrs. Bennett had cabled her that it would be all right. The others present agreed with Mrs. Bennett's judgment in this matter, understanding that Miss Parker would, of course, meet her own expenses.

A letter had been received from Mr. Huffman reporting the fact that

there were some personal difficulties among the personnel of the Hospital staff. Mrs. Bennett was requested to write to Mr. Huffman and others on this matter in the way she deemed best toward the final settlement of all personal differences among the workers.

IT WAS VOTED that Dr. Taylor be granted the privilege of going to Porto Rico for a month's vacation, during the time planned to close the hospital in Santo Domingo to allow for vacation, and that $100 expense be granted him for the trip. It was understood that he would represent the Santo Domingo Mission at the Summer Conference in San Juan and go to the Presbyterian Hospital at San Juan for consultation and work with the staff of that hospital.

The School Department
Ans.
Date JUL 17 1923
Noted
By

Minutes

MINUTES

Meeting of Board of Trustees of the BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

Friday, July 6th, 1923; 11 a.m., at 25 Madison Avenue, New York.

Present: Mrs. F. S. Bennett, H. M. Eklund, A. J. Kane, Mrs. R. Miller, John McDowell, W. L. McDowell, Edna R. Voss, Mrs. M. L. Woodruff.

The meeting was opened with prayer by the President, Mrs. Bennett.

A memorandum of an informal meeting of certain members of the Board on May 4th, 1923 was approved.

Treasurer's Report. A report was presented for the first six months of the current fiscal year, ending April 30th, 1923, showing Total Receipts- all sources - $38,364.44; Total Expenditures $20,450.57; Cash Balance (in New York $13,902.59 - Santo Domingo $4,011.28) $17,913.87. The co-operating societies are meeting their allottments promptly. The difficulty of making financial statements of approximately current dates was referred to, the delay in receiving voucher duplicates from the field making it impossible to estimate the standing of the Board's accounts within 60 days.

It was voted to request Mr. Huffman, in order that the Board may be at all times informed concerning the Board's financial situation, to send in promptly all voucher duplicates, with a view to making sure that the New York office be not more than three weeks behind with information of actual expenditures on the field.

There followed discussion concerning the raising of funds on the field and probable financial outcome of the Board's operations during the present fiscal year, in view of the necessary payment of approximately $15,000 for the building of the new auditorium.

A very satisfactory report for six months' operation of the Hospital showed the following totals: Income from the hospital, clinic and baby clinic, $5,078; (with funds from the Board $6,974.); Expenditures $6,920; Balance $54.00.

It was noted that orders for medical books had been placed and the question was raised as to a special appropriation which had been made by the Board of $200. for this purpose. IT WAS VOTED that the appropriated $200 be drawn from the Contingent Fund with the understanding that no more than the specified amount be available, even should it be necessary to sell books already ordered to reduce the item to within the figure stated.

Financial matters in general were discussed and IT WAS VOTED that a letter of May 18th, addressed to Mr. Huffman by Mr. A. J. Kane be made part of the memorandum of the informal meeting of May 4th and be approved as such.

Transfer of property from Mr. Drury to Board. Mrs. Bennett reported that she had not had word from Mr. Huffman as to whether or not Mr. Drury had turned over the necessary documents with regard to transferring the title to property in Sto Dmog City to the Board but that Mr. Huffman had written asking for Power of Attorney from the Board and a copy of the Articles of Incorporation duly authenticated by the Dominican Consul in New York. Mr. Huffman had been informed by a Dominican lawyer that it would not be possible for the Board to hold property in the Dominican Republic but the American Consul had assured him that such was not the case. Further word was looked for from Mr. Huffman. It was understood that the Board wishes to hold this property in its own name as an American corporation.

IT WAS VOTED to give Dr. W. L. McDowell, as Treasurer, Power of Attorney and authority to arrange with the Dominican Consul in New York for the proper settlement of property matters in Santo Domingo.

Building of the Auditorium; Photographs from the field showed men at work on the foundation of the building of the auditorium. The estimates accepted by Mr. Huffman call for $12,900 for the building itself, $387 for supervision of the work; it is figured that with the seats the auditorium complete will cost within the $15,000 provided for the purpose.

Salary of Rev. Ramón Prat: Since the increase in salaries of the Porto Rican pastors, arrangements for which had removed the source of part of the salary being paid to Mr. Prat (Dominican pastor at San Cristobal) Mr. Huffman requested that the Board provide $160 necessary to complete salary of Mr. Prat for the current fiscal year.

IT WAS VOTED that an allowance of $160 be made from the Contingent Fund toward the salary of Mr. Ramón Prat, this amount to be available during the balance of the current year.

San Cristobal as seat for boarding school. Mrs. Bennett reported that Mr. Huffman had written recommending that San Cristobal should be considered as the place in which a boarding school might be opened, as living would be less expensive there than in the Capitol and land could be secured for industrial vocation. Mrs. Bennett further stated that no steps had been taken looking toward the opening of the proposed school because of the many claims on the Budget of the Board. After discussion - IT WAS VOTED that a thorough inquiry into the present educational system and conditions should be made before determining the exact nature of the Board's Educational program, and the special committee already appointed to consider this matter was urged to secure the necessary information and make recommendation to the Board at an early date.

Vacation of Mr. Rodriguez. Mr. Huffman's request that Mr. Rodriguez' furlough be moved forward with a view to his return to the field in time for the opening of the new auditorium, was presented. IT WAS VOTED that Mr. Rodriguez be allowed to take his three months' furlough in Aug. Sept. & Oct. in accordance with Mr. Huffman's judgment, calling attention to the fact that this is done for the convenience of the Board rather than as setting a precedent, and with the understanding that the three months he will be taking on furlough do not form a part of the three years' service to which he is pledged.

Land for a Hospital Site. The President presented plans and maps indicating the location, price and desirability of tracts of land for sale in and near Santo Domingo City, any of which might be suitable for the hospital site, stating that the workers on the field were unanimous in their first choice of a tract known as the "Calero property." It was the feeling of all present that no decision could be made by the Board concerning the purchase of any of this land without advisement of one of its members who had examined the matter thoroughly on the field. As Dr. W. L. McDowell is expecting to visit Santo Domingo in October it was felt that it would be very desirable if Mr. Inman would arrange to accompany him and together they might look into the property matters. IT WAS VOTED to authorize Mr. Huffman to take an option on the Calero property for six months at an amount not to exceed $500.

Fund for Hospital: The President made a full statement with regard to progress in the presentation of a request to a certain Fund to build a hospital in Santo Domingo which should be turned over to this Board for administration. It will not be possible to move further forward in the matter until very full data on all phases of the needs, building plans and specifications, financial estimates, etc. are available for the consideration of the Fund. IT WAS VOTED to authorize the President of the Board to secure whatever assistance she may need in presenting this matter to the Fund in question and that the costs be charged to the Board.

Resignation of Mrs. Oliver. Mrs. Bennett stated that a letter of resignation had been received sometime ago from Mrs. Oliver but that she had felt loathe to reply accepting it since the Board has been unable to complete its membership. The matter was referred to Mrs. Woodruff, in the hope that it might be possible to persuade Mrs. Oliver not to resign. The hope was expressed that it might be possible to complete membership on the Board of Trustees by the Annual Meeting.

Next meeting of the Board. IT WAS VOTED to call the next meeting of the Board of Trustees for Wednesday, September 12th, 1923 at 11 a.m., at 25 Madison Avenue. The budget for the year 1923-24 will be made up at that meeting.

Friction among the workers on the field. Mrs. Bennett informed the Board that Miss Parker, one of the American nurses, had come to the U. S. on her vacation, and had at the time of her visit here had opportunity for conference and report. Mrs. Bennett reviewed the situation between the workers of the medical staff, the fact that a letter to each of them asking for a definite statement of attitude had drawn little information of a definite character, and stated her judgment of the causes for the friction. A list of questions was presented by Miss Parker representing the Mission Council, answers to which were desired by these on the field in order that causes of misunderstandings might be removed.

IT WAS VOTED that Mrs. Bennett write a letter to Mr. Huffman in reply to this list of questions, sending a copy of such a letter to each American member of the mission, incorporating especially the following points:

Council: The Council on the field is made up of those workers who are paid salaries directly by the Board, i.e. at present the following: Mr. Huffman, Dr. Taylor, Miss Parker, Miss Fribley, Miss Steele, Rev. Rodriguez, Rev. Marrero, Rev. Martinez, Rev. Prat.

Its functions are those of a purely advisory body in which Mr. Huffman has final decision and a veto vote; in case of disagreement with the final judgment of the superintendent any dissatisfied party, may lay his side before the Board, it being understood that only serious questions involving policy would be so referred.

Vacations: Vacations are not cumulative; the annual vacation must be taken within the year; time for vacations shall be decided by the Superintendent in consultation with the heads of departments.

Fees: No fees or money for services rendered during the period of actual field service of any worker can be accepted by that worker, but a worker may during the vacation period accept payment for outside service, if that employment or work does not interfere with the purpose of the vacation.

Language Study: It is the definite policy of the Board to encourage all American workers to acquire the native language, and it desires that all heads of departments and workers shall cooperate in this purpose, the details to be left with the superintendent.

Gifts: All gifts received by the mission shall be placed by the superintendent in the general Budget, unless specifically designated for some department, in which case they will be credited to said department. In all cases, however, these gifts must be passed through the books of the superintendent and disbursed by him. Small gifts for the work received by workers from personal friends may be spent at their discretion, though the Board would advise the passing of these thru the books of the superintendent.

IT WAS VOTED that it was hoped that the sending of the above mentioned letter would serve to clear up all misunderstandings among the workers, as the Board would much deplore the necessity of making changes in the personnel of the Mission force which would be necessary could not the differences be adjusted.

- Meeting adjourned at 1:15 p.m.

(Signed) H. M. Eklund

For S. G. Inman, Secy.

M I N U T E S
Meeting of Board of Trustees
of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

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Held at 25 Madison Avenue, New York City, September 12th, 1923; 11 a.m.

Present: Messrs. Hershey, Inman, John McDowell, and W. L. McDowell; Mesdames Bennett, Miller, Slack; Miss Voss, Miss Eklund.

The Minutes of the meeting of July 6th were approved.

The Report of the Treasurer, for the first nine months of the current fiscal year, period ending July 31st, 1923 was presented by Mr. Inman as follows:

Account	Budget	Gross Expense	Gross Receipts	Net Expense	Net Receipts
Income Accounts:					
Contrib. by Boards	$48,000		$50,248 78		$50,248 78
Recd from field		1,200 74	1,638 18		437 44
All Other Income	1,000	125 00	319 14		194 14
Home Administration:					
Office & Misc Exp.	1,000	325 46		325 46	
Travel, excpt field	800	272 18	80 54	191 64	
Home Publicity	500	205 64		205 64	
Field Administration:					
Salaries Americans	10,000	7,760 98		7,760 98	
Office Supplies	200	240 40		240 40	
Travel on field	800	1,159 78	108 08	1,051 70	
Evangelistic:					
Native Salaries	4, 810	4,460 00	56 32	4,403 68	
Equip & Supplies	300	533 99	125 00	408 99	
Educational:					
Native Salaries	1,440	725 00	10 00	715 00	
Equip & Supplies	500	241 83	11 25	230 58	
Educ of Candidates	1,500	1,141 00		1,141 00	
Medical:					
Native Salaries	3,000	2,460 62		2,460 62	
Equip & Supplies	1,250	2,216 74	811 23	1,405 51	
Hospital Commissary	1,250	768 90		768 90	
Literature:					
Native Salaries	900	775 00		775 00	
Equip & Supplies	120	23 72		23 72	
Circ & Stock, etc.	400	1010 98	425 43	585 55	
Property in Use:					
Rent	6,000	4,873 06	115 75	4,757 31	
Taxes, Ins. & Rep.	1,500	1,006 19	19 55	986 64	
Furniture etc.	400	471 26		471 26	
Property New:					
Land & Buildings					
Add. Bldgs. & Alter.	15,000	1,461 43		1,461 43	
Legal Exp. etc.	200	60 00		60 00	
CONTINGENT: General	2,130				
SUSPENSE ACCOUNT		5,319 13	5,189 01	130 12	
	54,000			30,561 13	
CASH BALANCE, New York				15,730 69	
" " , Santo Dmgo				4,588 54	
				50,880 36	50,880 36

While some of the items show an excess overdraft it was explained that certain income had not yet been distributed to the proper accounts and it was understood that adjustments would be made, so that excesses would appear only in one or two items at the end of the year. Amount for stock in the bookstore would be cut down by receipt of payment for certain medical books that had been purchased for students. Under House Furnishings refunds were expected to reduce expenditure to within the budget appropriation. The excess on Traveling Expense on the Field was seriously considered. The amount of that figure appeared to be disporportionately high.

The Report of the Treasurer was approved.

Reports from the Field:

Establishment of residence of Board in Santo Domingo; Transfer of title to property; Incorporation of Church. Mr. Inman read a letter from Mr. Huffman dated July 9th which stated that the Board for Christian Work in Santo Domingo should establish residence in Santo Domingo in order to be recognized by the courts of that country. By establishing residence a foreign corporation acquires the right to do business in the country without losing diplomatic protection. The transfer of title from Mr. Drury to the Board will require a process similar to a transfer by sale and the expense will be about $450, the notary fees being charged according to valuation of property.

An attorney had stated that it might be best to incorporate the church, inasmuch as it has no legal existence in Santo Domingo or abroad. The church has not yet secured the right to solemnize marriages. The Secretary of State in S. D. refuses to recognize the Board for Christian Work as a religion and on this technicality they are not recognized as a church.

IT WAS THE SENSE OF THE BOARD that it wishes to take title to its property in Santo Domingo as soon as possible.

IT WAS VOTED to refer the three matters above discussed to the Executive Secretary with the request that he seek proper legal advice and report back to the Board or its Executive Committee.

The corner stone of the new auditorium has been laid and the building is almost complete. There will be no service therein until it has been dedicated, according to present plans, and it is hoped that members of the Board will be able to go to Santo Domingo for that occasion.

Discussion followed as to what members of the Board could go to Santo Domingo at an early date. It had been hoped that the Executive Secretary might be able to go but it did not seem possible, since he had just returned from an absence of six months from the office. Dr. W. L. McDowell had planned to go to Santo Domingo during 1922-23 and the Board urged that he should go during October to be present at the opening of the auditorium and look after a number of most important questions relating to educational, medical and evangelistic work.

IT WAS VOTED to request Dr. W. L. McDowell's board to release him for the trip to Santo Domingo in October, urging that this Board feels the necessity of having a representative visit Santo Domingo at this time to look into matters of vital importance.

With regard to the New Building being occupied by the Hospital, Mr. Inman read the following extract from Mr. Huffman's letter of August 20th:

"We have secured another building for the hospital. The lease on the building we now occupy expires August 31st. It has become too small and in

every way inadequate to meet our growing needs, so we decided to take a much larger building that has just been overhauled and enlarged, with rooms for private patients, wards and quarters for nurses and students at a rental of $300 per month. We expect the income from the private patients to make the rent over the appropriation. The new building is five blocks east of the mission house overlooking the river. The vacating of the mission house by the nurses and students will make possible the organization of certain social activities which we have not yet undertaken for lack of room."

The new rental is about $100 per month greater than the combined rental of the two buildings formerly occupied by the hospital.

IT WAS VOTED to ask the Executive Secretary to write the Superintendent concerning the need of keeping carefully within the authorized budget.

Discussion of the renting of the new hospital building without the approval of the Board revealed the great need for the Board or its Executive Committee to meet more often.

IT WAS VOTED that the Board ratify the action of Mr. Huffman relative to renting, at $600 per month a building in which to house the Hospital.

Concerning the Option on a Hospital Site word had been received from Mr. Huffman that he had not taken an option on the Calero property, as he had been authorized to do, because he felt that it was not necessary in the face of present conditions in Santo Domingo. There are a number of desirable properties on the market and prices are apt to drop rather than increase. He felt too, that it would not be wise for those on the field to make a choice without the presence on the field of some members of the Board.

Mr. Huffman had informed the Board, in reply to action taken at its last meeting with reference to the Order for Certain Medical Books, that this was for books purchased for medical students through the bookstore.

Substitute Physician for Dr. Taylor. Various names were suggested of physicians who might substitute for Dr. Taylor during period of his furlough in 1924.

IT WAS VOTED to refer the matter of securing such a substitute, with power, to Mrs. Bennett and Mr. Inman.

Medical Work. Mrs. Bennett stated that she had not yet completed the statement concerning medical work in Santo Domingo necessary in presenting an appeal for a hospital to one of the philanthropic funds in the United States.

The matter of the Red Cross' Program for Santo Domingo was discussed. It was reported that there is a possibility of the Red Cross curtailing its program there due to shortage of funds. A clipping from one of the newspapers reported that work along the lines of instruction in hygiene and home nursing was being begun and that the literature to be used was in the process of translation. It was felt that the Board should be prepared to do its part of the enormous work of this kind and should the Red Cross retire at any time, the Board should follow up its activities.

Mr. Inman was requested to write to Miss Fribley for a report of what she knew of the work of the Red Cross in Santo Domingo.

Mrs. Bennett was requested to write to the Red Cross headquarters in Washington and to the Rockefeller Foundation inquiring as to what medical work they were carrying on or contemplating in the Dominican Republic.

IT WAS VOTED to ask the President to express the appreciation of this Board for the supply work done by the women of the Methodist Episcopal Woman's Home Missionary Societies for the hospital and baby clinic in Santo Domingo.

IT WAS VOTED to authorize the President to appoint a committee to draw up an educational policy for the Board. It was the understanding that the educational work shall be along the lines of training teachers and other leaders rather than the establishment of small day schools. Following Committee on Education was appointed: Miss Voss, Chairman, Dr. W. L. McDowell, Mrs. Woodruff, Mr. Hershey.

IT WAS VOTED that in exigent matters the Executive Committee be given the powers of the Board, leaving it to the judgment of that Committee as to when extra Board meetings were necessary. It was the understanding that the Executive Committee should meet on call and the Board at least four times a year.

Organization of the Board.

IT WAS VOTED to accept with regret the resignation of Mrs. W. P. Oliver and so communicate with her.

IT WAS VOTED to invite the following to become members of this Board of Trustees:

Mrs. Samuel Williams of New York City, Mrs. Walter C. Lotte, of Hamilton Park, Allentown, Pa., Mr. John Vance, Jr., of Washington, and Dr. Raymond C. Hildreth of Jamaica.

IT WAS VOTED to fix the date of the Annual Meeting of the Board contingent upon Dr. McDowell's return from the visit to the field.

IT WAS VOTED to refer the program of the Annual Meeting to the President and Executive Committee. It was suggested that a meeting of the Board be held late in the afternoon and a dinner be arranged in the evening to which outsiders might be invited.

IT WAS VOTED to invite Mr. Drury and an outstanding educational expert, to be secured by the Executive Secretary, to accompany Dr. McDowell to Santo Domingo to look into matters in the field and make recommendations concerning an educational program.

Budget 1922-23. IT WAS VOTED to pay to the Committee on Cooperation in Latin America $500 toward the office expenses of that organization.

Budget for 1923-24. A canvass of the amounts available from the cooperating boards toward the Santo Domingo budget for the year 1923-24, showed the following as probably available, although Dr. W. L. McDowell stated that the his Board might not be able to furnish more than $15,000:

Woman's Home Missionary Society of the M. E. Church	$5,000
Bd Home Missions and Church Extension of the M. E. Ch.	20,000
Woman's Board of Home Missions of the Presby. Ch. U. S. A.	12,000
Bd Home Missions of the Presbyterian Ch. U. S. A.	9,800
Mission Bd of the United Brethren (For. Bd)	3,000
	$49,800

IT WAS VOTED that the Secretary be requested to notify Mr. Huffman

that he should continue on the 1922-23 budget until January 1st, also calling Mr. Huffman's attention to the financial impossibility of transferring students to salaried positions, and the danger of allowing them to feel that this Board is fully responsible for their continued employment when out of school.

A budget for 1923-24, submitted by Mr. Huffman, was considered and suggestions made as to changes that seemed to approve themselves to the Board. The Executive Committee was given power to arrange for distribution of the Budget for 1923-24.

IT WAS VOTED to send the Minutes of the Executive Committee to all Board members.

The meeting adjourned at 2 p.m.

(Signed) S. G. Inman, Secretary.

The School Department
Ans.
Date NOV 27 1923
Noted By

M I N U T E S
of the Annual Meeting
~~of the~~
Board of Trustees
of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO.

Held at 25 Madison Avenue, New York City; November 15th,1923.

Present: Mrs. F. S. Bennett, Rev. I. M. Hershey, Dr. E. R. Hildreth, Mr. S. G. Inman, Dr. John McDowell, Mrs. R. Miller, Mrs. Walter Lotte.

The meeting was called to order by the President, Mrs. Bennett. Dr. McDowell led in prayer.

The Report of the Treasurer, as of October 25, 1923 (six days before the close of the fiscal year) was presented by Mr. Inman, as follows:

Account	Budget	Gross Expense	Gross Receipts	Net Expense	Net Rcpts.
Income Accounts:					
Contrib. by Bds.	$48,000		61,804 61		61,804 61
Recd. from field		1,801 43	1,638 18		163 25
All other income	1,000	125 00	408 62		283 62
Suspense Acct.		10,470 97	10,541 33		70 36
					61,995 34
Home Administration:					
Office & Misc. Exp.	1,000	931 24	111 83	819 41	
Travel,excpt.field	800	572 18	110 54	461 64	
Home Publicity	500	205 64		205 64	
Field Administration:					
Salaries Americans	10,000	9,886 98	55 00	9,831 98	
Office Supplies	200	261 40		261 40	
Travel on field	800	1,567 78	505 40	1,062 38	
Evangelistic:					
Native Salaries	4,810	5,630 00	469 05	5,160 95	
Equip.& Supplies	300	563 99	287 98	276 01	
Educational:					
Native Salaries	1,440	965 00	10 00	955 00	
Equip & Supplies	500	247 33	21 35	225 98	
Educ. of Candidates	1,500	1,504 25		1,504 25	
Medical:					
Native Salaries	3,000	4,667 77	1,941 16	2,726 61	
Equip & Supplies	1,250	5,991 17	4,901 94	1,089 23	
Hospital Commissy.	1,250	2,736 84	1,723 92	1,012 92	
Literature:					
Native Salaries	900	915 00		915 00	
Equip & Supplies	120	100 60		100 60	
Circ. & Stock, etc.	400	2,045 96	891 99	1,153 97	

	Budget	Gross Expense	Gross Receipts	Net Expense
Property in Use:				
Rent	6,000	6,803 81	1,061 75	5,742 06
Taxes, Ins. & Rep.	1,500	1,161 17	50 65	1,110 52
Furniture, etc.	400	471 26	80 00	391 26
Property New:				
Land and Buildings				
Add. Bldgs. & Alter	15,000	10,760 34		10,760 34
Legal Exp. etc.	200	69 46		69 46
Contingent:				
General Contingent	2,130			
	54,000	70,456 57	86,615 30	45,836 61
CASH BALANCE, N.Y.		7,332 02		7,332 02
" " S.D.		8,826 71		8,826 71
		86,615 30		61,995 34

Last S. D. check # 1244
" " Dep. 10/11/23

In the discussion the following points were brought to the attention of the Trustees: That the Total Net Receipts, $61,995.34 include the balance brought forward from last year of $13,549.59 and $6,215.06 received on the 1921-22 budget. Income on the field for medical and other work is not included since that has been distributed to apply against the expenditures in corresponding budget items:

That, against a budget of $54,000 $45,836.61 had been spent, and, considering the amount due on the contracts for the building of the auditorium (approximately $4500) and the fact that the Contingent Fund has not been drawn upon, expenditures as a whole have kept pretty well within the budget.

That the financial situation, as here reported, leaves a Cash Balance of $7,332.02 in New York and $8,826.71 in Santo Domingo;

That there was due on pledges toward the 1922-23 budget at the time of this report $5,666.68;

That the income from the hospital and medical work has been sufficient to bring the totals of expenditures within the amounts permitted by the budget;

That expenditures under "Circulation and Stock" for the bookstore must be regarded as in a revolving fund, to be reimbursed by income from sales;

That the probable balance on hand at the end of the fiscal year 1922-23 is estimated at approximately $3,000 less than it was at the beginning of the year; and that such a balance of credit is necessary to the financial standing of this Board.

IT WAS VOTED to approve the Report of the Treasurer as presented and to authorise the adjustment of overdrafts, as they there appear, by drawing necessary amounts from the Contingent Fund.

IT WAS VOTED that the Secretary convey to Mr. Huffman and Dr.

Taylor the appreciation of this Board for the good financial showing and balanced budget that has been made.

Budget for 1923-24. The President reported that the Executive Committee in accordance with the suggestions of the last meeting of the Board, had held a meeting on October 19th, 1923 and presented the budget for the Board's approval, explaining increases under certain budget items as follows:

B-1 Increase of $200 for additional office expenses in the office of the Committee on Cooperation in Latin America.
B-2 Increase of $600 to meet travel expenses of missionaries to go on furlough during the year.
B-4 A special edition of La Nueva Democracia for Santo Domingo.
C-1 Increase of $500 to provide for the salary of an educator and substitute medical workers.
F-1 Provision for the baby clinic.
G-3 A slight increase to help promote the good work being done by the Librería Dominicana in the circulating of good literature.

IT WAS VOTED to adopt the budget for 1923-24 as follows:

Account		
	HOME ADMINISTRATION:	
B-1	Office & Mis. Expenses	$ 1,200
B-2	Travel, except on the field	1,400
B-3	Home Publicity	500
B-4	La Nueva Democracia	1,000
	FIELD ADMINISTRATION:	
C-1	Salaries American Staff	15,000
C-2	Office Supplies	200
C-3	Travel on the field	900
	EVANGELISTIC:	
D-1	Native Salaries	6,500
D-2	Equipment and Supplies	300
	EDUCATIONAL:	
E-1	Native Salaries	1,440
E-2	Equipment and Supplies	400
E-3	Education of Candidates	1,500
	MEDICAL:	
F-1	Native Salaries	3,000
F-2	Equipment and Supplies	2,000
F-3	Hospital Commissary	1,800
F-4	Baby Clinic	500
	LITERATURE:	
G-1	Native Salaries	900
G-2	Equipment and Supplies	120
G-3	Circulation and Stock, etc.	600

	PROPERTY IN USE:	
H-1	Rent	6,240
H-2	Taxes, Ins. & Repairs	1,500
H-3	Furniture, etc.	200
H-4	Attendance	200
	PROPERTY NEW:	
J-1	Additional Buildings, Alterations, etc.	1,000
J-2	Legal Expense, etc.	600
K-1	CONTINGENT FUND: General	800
		49,800

It will be noted that the calculating of this budget took into account as assured income $5000 that it is hoped to raise.

Deputation to Santo Domingo. A canvass of the situation, from letters, conversations, etc., indicated that the following would be able to make the trip to Santo Domingo early in 1924:

Miss Edna Voss, Miss Ione Dunn, Mr. Harris, Dr. W. L. McDowell, Dr. Gilbreath, Bp. F. J. McConnell and Rev. I. M. Hershey.

It was the sense of the meeting that every possible effort should be made to arrange for the Secretary to join the deputation to Santo Domingo.

IT WAS VOTED to draw the necessary amount from the budget account "Travel Except on the Field" should it be impossible to raise the funds for Prof. Ryan's travel expense otherwise.

Discussion followed concerning preparations necessary in order that the deputation's work may be as far-reaching in its results as possible. A questionnaire had been drafted for study by the Executive Committee and workers on the field. This and an outline on books to read and studies to make, etc. should be recommended to each of the members of the proposed deputation by the Chairman of the deputation.

IT WAS VOTED to elect Mr. Inman as Chairman of the deputation.

Although it did not seem possible at this time for Mr. Hershey to accompany the deputation it was hoped that arrangements might be made which would permit him to do so.

The date of sailing of the deputation was set tentatively for January 19th, going by way of Porto Rico.

Medical Work: The Secretary reported the general situation about the medical work, the new rented quarters for the hospital, the training school of eight nurses and the enlarged opportunities for the work.

A letter was read from Mr. Huffman in which he proposed the division of the mission house into two apartments, adequate to house two families, at an estimated expense of $1500.

The fact that there are now eight nurses in training who are being houses in the hospital building was brought to the attention of the Board with a request that consideration be given to the advisability of so housing these nurses.

IT WAS VOTED to refer the question of living quarters for the nurses in training and the utilization of the mission building to the deputation.

Furloughs. The furloughs of Dr. Taylor and family, Mr. Huffman and the Misses Parker and Fribley are due within the calendar year 1924.

Discussion of the matter of furloughs brought out the great difficulties and dangers to the work involved in the taking of furloughs by most of the experienced workers at the same time.

IT WAS VOTED that it is the judgment of this Board that Mr. Huffman's furlough be subsequent to that of Dr. Taylor.

IT WAS VOTED that the furloughs of the nurses be allowed in turn, beginning in the early spring of 1924, so as not to leave the work entirely in the hands of new nurses.

IT WAS VOTED to refer to Dr. Hildreth the securing of a doctor to substitute Dr. Taylor in the latter's absence.

IT WAS VOTED to refer to Mrs. Miller the securing of nurses to substitute the Misses Fribley and Parker.

IT WAS VOTED that the following financial arrangements be made with substitutes for the medical work: That the substitute doctor be allowed travel expenses to and from the field and a salary of $150 per month, and lodging, he to provide his own meals, etc., That substitute nurses be allowed travel to and from the field and a salary of $100 per month and lodging.

Red Cross: Report had been received concerning the work of the Red Cross, through Miss Fribley. Miss Wright, who had begun the work of organization of Home Nursing Classes, etc., has just resigned. She had experienced great difficulty in starting this work and found her classes made up mostly of people who had been in touch with the mission. Work on the translation of the Home Nursing text-book into Spanish is going on. The Red Cross has just sent a very active executive secretary to work for better organization. The Red Cross program is handicapped on the Island, and it will be necessary for this Board to co-operate in the great community service program needed.

IT WAS VOTED to raise the question with Dr. Taylor concerning the matter of interesting more deeply the Dominican physicians in the work of the hospital.

IT WAS VOTED to request Messrs. Huffman and Taylor to investigate the matter of securing a young Dominican physician as an interne for the hospital.

A suggestion concerning the keeping of separate accounts for the hospital from Dr. Taylor was brought to the attention of the Board.

IT WAS VOTED to refer the matter of accounts to the delegation with power.

TT WAS VOTED that funds for travel be paid to individuals only on receipt of vouchers for such expenditures, not in advance to be accounted for.

IT WAS VOTED to refer the matter of the expense involved in the upkeep of the automobiles, one of which is owned by the Board, to the delegation with power.

Educational Work: The report of the Educational Committee was not yet ready for presentation, and will be worked out during the visitation of the field.

IT WAS VOTED to thank Mr. George Hoffman, (the contractor for the new auditorium) for the presentation of a pulpit for the auditorium and to express this Board's appreciation of his generosity.

Election of Trustees and Officers: Action of the Executive Committee at its last meeting concerning the nomination of three new trustees was read as follows:

"IT WAS VOTED to recommend to the Annual Meeting the approval of these three members (i.e. Dr. Raymond Hildreth, Mr. John T. Vance, Jr. and Mrs. W. C. Lotte) to take the place of Mrs. Oliver, resigned, and Miss Eklund and Mr. Kane, retiring."

IT WAS VOTED to elect as trustees for the period of three years beginning February 20,1923,

Dr. Raymond Hildreth,)	to take office at once	(Mrs. Oliver
Mr. John T. Vance, Jr.)	as successors to	(Miss Eklund
Mrs. Walter C. Lotte)		(Mr. Kane

and

Mr. S. G. Inman)
Mrs. Roswell Miller) to continue as trustees.

IT WAS VOTED to re-elect as officers of this Board for the coming year, Mrs. F. S. Bennett, President, Dr. W. L. McDowell, Treasurer and Mr. S. G. Inman, Secretary.

Publication of a Periodical in Santo Domingo. The Secretary reported correspondence with the Superintendent on the field concerning the publication of an evangelical paper in Santo Domingo, to be used as propaganda. When word of the contemplated publication had reached the office of the Board in New York, through informal conference, the Executive Committee had authorized Mr. Inman to cable Mr. Huffman to suspend publication of such a paper until the Board had had an opportunity to discuss fully the subject. Since Mr. Inman's cable message had been sent letters concerning this matter had been received from Mr. Huffman and from one of the Porto Rican pastors. Mr. Inman had also written to

Mr. Huffman explaining that the reason why the Board felt constrained to go very slowly about publishing such a periodical was that it feared the possibility of such a paper's taking a controversial tone, and thus creating an impression which it is not the desire of the Board to foster.

The Executive Secretary suggests that a special eight page Santo Domingo edition of La Nueva Democracia be printed monthly and included within the binding of that magazine. It was felt that thus the message of the Santo Domingo work could be presented in a strong dignified way that would serve acceptably the needs of publicity.

IT WAS VOTED to approve the idea of publishing a special Santo Domingo edition of La Nueva Democracia and recommend to the Superintendent and pastors that this plan for presenting the work be tried out.

The Secretary reported that Mr. Vance and he were at work on the matter of the incorporation of the church and the transfer of the property into the Board's name.

IT WAS VOTED to refer the matter of the legal residence of the Board, the incorporation of the church and the transfer of the property, to the delegation.

Meeting adjourned at 5 P.M.

(Signed) S. G. Inman,

Secretary.

16.P.V.

BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

AN ORGANIZATION OF PROTESTANT MISSION BOARDS WORKING IN SANTO DOMINGO

25 MADISON AVENUE
NEW YORK CITY

71

EXECUTIVE COMMITTEE:

MRS. FRED S. BENNETT, PRESIDENT
SAMUEL G. INMAN, SECRETARY
WHITFORD L. McDOWELL, TREASURER
MRS. MAY LEONARD WOODRUFF
MRS. LILLIAN L. SLACK

October 30, 1923.

TRUSTEES:

D. D. FORSYTH
I. MOYER HERSHEY
A. EDWIN KEIGWIN
MRS. ROSWELL MILLER
MRS. WILLIAM P. OLIVER
PRANCIS S. PHRANER
MISS EDNA R. VOSS
S. G. ZIEGLER

AND EXECUTIVE COMMITTEE

AUS. OCT 31

TO MEMBERS OF THE BOARD OF TRUSTEES

OF THE BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO:

Enclosed are the minutes of a meeting of the Executive Committee of the Board of Trustees, held on October 19th. You will be interested in these I am sure, especially the budget for next year.

It was decided not to hold a dinner in connection with the Annual Meeting of the Board on November 15th. It is hoped, however, that all members will make a special effort to be on hand promptly at 2:30 p.m. so that there may be no delay in opening.

Yours faithfully,

A. Phinney

M I N U T E S
of the
Meeting of the Executive Committee
of the
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

71

Held at 25 Madison Avenue, New York City; October 19th, 1923; 2:30 p.

Present: Mrs. F. S. Bennett, Dr. W. L. McDowell, Mr. S. G. Inman.

Mr. Inman led in prayer.

The budget for year November 1, 1923-October 31,1924 was discussed. The attached budget of $49,800 was approved for recommendation to the Annual Meeting of the Board on November 15, 1923.

Concerning new trustees that the Board had recommended for election, it was reported that three of these had accepted nomination: i.e. Dr. Raymond Hildreth, Mr. John T. Vance, Jr. and Mrs. W. C. Lotte.

IT WAS VOTED to recommend to the Annual Meeting the approval of these three members of the Board of Trustees, to take the place of Mrs. Oliver, resigned, and Miss Eklund and Mr. Kane, retiring.

The evangelical paper proposed by Mr. Huffman was considered and the correspondence between Mr. Huffman and Mr. Inman on the subject read.

It was felt that the evangelical paper in Porto Rico might supply some of the needs and that a special edition of LA NUEVA DEMOCRACIA for Santo Domingo could be arranged for supplying other needs.

IT WAS VOTED to request Mr. Inman to write to Mr. Huffman along these lines, pointing out the desirability of having all publications connected with this board positive in statement and free from controversy.

In this connection it was decided, as is shown in the budget, to approve an item of $1,000 for a special Santo Domingo insert in LA NUEVA DEMOCRACIA. If this amount was not enough the Committee felt that a further amount should be supplied in order to make this a real contribution to the Dominican work.

In regard to the students in the Porto Rico Seminary IT WAS VOTED to ask Mr. Huffman to put Messrs. Lara and Gallo back on the educational candidates list instead of in the evangelistic department, leaving the amount for the students in the budget the same as last year.

Concerning the visit to Santo Domingo by members of the Board and others, it was pointed out that Dr. W. L. McDowell, Miss Voss and Dr. Carson Ryan, professor in education at Swarthmore College, were expecting to go to Santo Domingo some time during the early part of 1924. Since it was necessary to make a very thorough study of the work in Santo Domingo Mr. Inman was requested to write to Dr. Keigwin and Mr. Hershey to see if it would be possible for them to go too.

S. G. Inman, Secretary.

B U D G E T
November 1, 1923 - October 31, 1924
BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

Account		
	HOME ADMINISTRATION:	
B-1	Office & Mis. Expenses	$ 1,200
B-2	Travel, except on the field	1,400
B-3	Home Publicity	500
B-4	La Nueva Democracia	1,000
	FIELD ADMINISTRATION:	
C-1	Salaries American Staff	15,000
C-2	Office Supplies	200
C-3	Travel on the field	900
	EVANGELISTIC:	
D-1	Native Salaries	6,500
D-2	Equipment and Supplies	300
	EDUCATIONAL:	
E-1	Native Salaries	1,440
E-2	Equipment and Supplies	400
E-3	Education of Candidates	1,500
	MEDICAL:	
F-1	Native Salaries	3,000
F-2	Equipment and Supplies	2,000
F-3	Hospital Commissary	1,800
F-4	Baby Clinic	500
	LITERATURE:	
G-1	Native Salaries	900
G-2	Equipment and Supplies	120
G-3	Circulation and Stock, etc.	600
	PROPERTY IN USE:	
H-1	Rent	6,240
H-2	Taxes, Ins. & Repairs	1,500
H-3	Furniture, etc.	200
H-4	Attendance	200
	PROPERTY NEW:	
J-1	Additional Buildings, Alterations, etc.	1,000
J-2	Legal Expenses, etc.	600
K-1	**CONTINGENT FUND: General**	800
		49,800

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BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

Report of Field Superintendent for the fiscal year
1922 - 23

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11 p

GENERAL CONDITIONS

You will be interested in the general conditions of the country every phase of which has a more or less direct bearing upon the work of this Board.

Financial conditions show a slight improvement altho this is not yet felt by the people in general. The merchants, who had an unprecedented stock of goods on hand at the close of the war, have been able to dispose of most of it and are beginning to import again. However the Customs Receivership reports that in 1922, for the third time in sixteen years, the collections fell below three million dollars. The abundant rains of this year assure an unusually large sugar crop and with the prevailing good prices there is every reason to expect a decided change for the better.

The property tax assessed for the support of the schools has not been paid. Many of the property owners plead bankrupt conditions, others systematically oppose the imposition of the tax. Property put up for sale for taxes received no bids. The provisional government remitted the interest on over-due payments and extended the time. The press has cooperated to secure the payment but up to the present these efforts have been fruitless. The result has been disastrous for the schools. In San Cristobal, for example, all the schools of the comun, forty-two in number, have been closed for more than a year.

PROVISIONAL GOVERNMENT

A provisional government was instituted October 21st, 1922, with Sr. Don Juan Bautista Vicini Burgos as president. This was the initial step in the plan concerted by a delegation of Dominican political leaders and the Government at Washington for the withdrawal of the United States Marine forces from the Republic.

This plan calls for a general election, the revision of the Dominican constitution, the ratification of the acts of the Military Government and the adoption of a new treaty between the Dominican Republic and the United States, as preliminary conditions for the restoration of sovereignty to the Dominican people.

The administration of Señor Vicini has been impartial and satisfactory. At the time of this writing the election is only two weeks off, with the result very uncertain. Two candidates are in the field for the presidency and two parties have no ticket and are working for the defeat of the whole plan, alleging that the plan, if carried out, will limit the sovereignty of the people.

PUBLIC WORKS

Notwithstanding the financial distress of the last three years, the Department of Public Works has been able to proceed with its program. By order of the Military Government authorization

was given for the issuance of bonds to the amount of $10,000,000 This made possible the execution of a number of projects of inestimable value to the Republic.

Duarte Highway was opened to the public May 6, 1922. This road bisects the country from the Capital on the South to Monte Cristi on the North near the Hatien border and has a total length of 292 kilometers, passing through the important interior towns of Santiago, Moca, La Vega and Bonao. Busses run daily between the Capital and Santiago. The rich agricultural districts of the interior are thus given an outlet to the markets and sea-ports and the cost of living is reduced in the cities of the South coast.

Mella Highway also is to figure largely in the development of the country. It is to extend from Higuey in the East, through most of the important towns of the South and on to Comendador, on the Hatien border. This road is already open to the public from Hato Mayor, through San Pedro de Macoris, the Capital, San Cristobal to Bani. Thus all the points occupied by the Mission are easily reached by auto, except La Romana, which is connected with Macoris by means of a third class road.

The opening of these highways marks a new era in the history of the Republic. All the towns not yet connected up with the rest of the country are clamoring for highways.

The municipality of La Romana has constructed and operates a concrete public market. At San Pedro de Macoris a new concrete pier greatly facilitates the docking of the increasing number of vessels that call at this port. In the Capital a new electric light and power plant has been built by a private company and is now in operation. These are some of the evidences of material progress in the country. The limits of this report will not permit a description of the new penitentiary and the leper colony.

MISSION ACTIVITIES

Altho the Mission has been in operation for about three years, we still feel that we are only in the beginnings.

Education

In September 1922 a day school was opened in the Capital with an enrollment of 40 pupils of the first and second grades, taught by a Dominican teacher. Upon the announcement of a tuition charge, the enrollment dropped to fifteen. The attendance was irregular and the collection of the tuition difficult. Consequently at the close of the school year it was decided to discontinue the school. The equipment and grade of work done was not of sufficiently high character to attract a class of pupils able to pay a tuition fee.

Night classes have been conducted in San Pedro de Macoris and in the Capital. Spanish, English, reading, writing, arithmetic and music are taught. In Macoris the classes have for their object the instruction of young men who have been deprived of the opportunities of schooling. The pastor is assisted by a young Porto Rican, José Torres Ruiz. In the Capital during the summer vacation José Gallo has taught Spanish to the nurses and music to a club of boys. The Superintendent has a class in English, which has among its members, in addition to some of the young men of

the church, a law student, a medical student, a Dominican physician and a commission merchant.

In June a day school was opened in San Cristobal with a Dominican teacher, Carmen Chapeuseaut, a woman with considerable experience. The enrollment is 75. First and Second grades are taught in harmony with the program of the government. Inasmuch as the public schools have been closed in this town, the mission school has rendered a much needed service and gained for us many friends. In the yard of the mission house a program was given recently, participated in largely by the children of the school, at which there was an attendance of over three hundred persons.

The Bookstore

The bookstore occupies a good room on the first floor of the mission house, facing one of the most important streets of the city. On the opposite side of the street is the Administration Building of the Department of Public Instruction. The employees of this department and the school inspectors are among our best customers.

Señor P. V. Serrano is in charge of the store and is also active in church work. The monthly reports show a decided increase in sales over those of the previous year, a total in the 12 months ending October 31, 1923 of $925.89, as compared with $392.90 for the previous period of 12 months.

Special attention is to be given to the bookstore to make it more attractive and useful inasmuch as we are convinced that it is to prove an increasingly helpful agency for good in the country.

Evangelistic Work

The evangelistic work has gone forward encouragingly during the year. The securing of three well prepared Porto Rican ministers in the very beginning of the work gave great impetus to this feature of the mission. These men have been able to make a profound impression on the general public and the size of the congregations, the activities of the various societies in the churches, give the impression of churches organized for a much longer period than they have been. The total present membership is 345, of which 133 are at San Pedro de Macoris, 104 in the Capital, 57 in La Romana and 51 in San Cristobal.

Work is carried on in two rural communities, one in a district called Las Pajas, two and a half hours up the river by motor boat from San Pedro de Macoris. Services are held in the home of one of the principal farmers of that district. He is just finishing a new house and has left a large room expressly for the services. There are 20 baptized members, all holding their membership in the church in Macoris. The other rural work is out from San Cristobal in a section called Najayo. Here the services were held in the open air until the people of the community got together and built a palm leaf shelter. Practically the whole neighborhood has been won and there is great enthusiasm among the believers.

The pastors are cultivating the spirit of liberality in their churches. For the year 1921-22 an appropriation of $500 was made for light, fuel and attendance. This year that item was cut

out and the churches have met this expense. The appropriation of $300 for supplies and equipment for evangelistic work was practically all spent in fitting out the new work in San Cristobal, which means that the other three churches met this item also in their own localities. Since March 1923 three of the churches have remitted monthly to the treasurer of the Mission $12.50 each to be applied on the pastor's salary and in addition have paid the larger part of the salary of Mr. Prat. At the time of the visit of Rev. Agustin Arenales Ortiz of Spain the churches gave him an offering for work in the Motherland of $62.27, to which was added another by the church in Macoris, of $36, making a total of $98.27 for foreign missions. These facts indicate that the spirit of liberality characterizes the Dominican churches.

The Medical Work

Of this important phase of the work Dr Taylor writes:

As we look back over the past fiscal year it seems to have been one of changes and a constant endeavor to meet the ever-increasing demands on our little institution. Because of an insufficient appropriation last year we were obliged to close the hospital in July and devote our energies to clinic and district nursing. On November 1st we reopened with the firm determination to so handle our finances as to distribute the limited appropriation over the 12 months. In this we were handicapped in that patients cost us between three and four dollars a day and we were unable to collect more than a dollar a day in the wards, patronized exclusively by the peon class and country people. We had only one room for private patients. The first of January an adjoining building was rented for clinic activities, making available another private room, a semi-private room and a small maternity ward.

There was a demand for private rooms but ours were poorly ventilated and not attractive. In September an opportunity was presented to secure a building more suitable and better adapted in every way to our activities at the additional cost of one hundred dollars a month.

From the very first our patronage increased. The month of September was the best we have ever had. More and more our hospital is becoming known as an institution where the sick are cared for well and where every consideration is shown. One often hears from patients such expressions as: "Why I never knew that such a fine little hospital existed in the island." "You should advertise more" and from an American patient: "I have been in a number of hospitals before, but this is the first one of which I can say 'I have really enjoyed my stay'". We are now equipped at the end of our second year to give good hospital service.

The clinic, while not patronized by as large a number of patients as last year, has been this year, we believe, a better clinic. Better and more extensive examinations are given each patient and it is still sufficiently large to give one man all he can do and do well. A number of other clinics have taken over a part of the work. The Military Hospital, manned by American Navy Men, offers free consultation with medicine to the poor and does half the amount of clinic work we do, notwithstanding the fact that we make a charge of fifty cents for the medicine. A first-aid station is always open for dress-

ings and accident cases free of charge. The municipal hospital conducts a free clinic but does not dispense drugs.

As all these institutions are more or less under the control of the Catholic Church, naturally they have lost no opportunity to draw patients their way at our expense. The dental clinic has dropped off a great deal owing to the fact that when we started all dentists were charging $2 for an extraction while we were charging only fifty cents. Now many dentists have reduced the charge to fifty cents. At San Cristobal the clinic has also dropped off in attendance due to a number of reasons. There is a strong anti-protestant propaganda on that doubtless has had some influence. There is also a lessening need as a large percentage of the people were suffering from Uncinaraisis, many of whom in the immediate vicinity at least have been given the treatment and have been either cured or improved.

We believe that we are not only doing a larger and better work in our own hospital but we are forcing other institutions as well as private practitioners and dentists to do better work at a more reasonable fee in order to meet our competition, of which the general public gets the benefit.

Dr. Taylor has been ably assited in the medical work by three nurses, Misses Parker, Fribley and Steele. Miss Parker is superintendent of nurses, Miss Fribley is in charge of the Baby Clinic and District Nursing, while Miss Steele is purchasing agent, bookkeeper and relief nurse.

For the first six months of the year Miss Steele helped the Doctor in the clinic and taught a number of student nurses in succession the various duties of a clinic nurse.

A ten days' record of the residence of clinic patients, kept by her, indicated that during this time sixty-three towns, villages and cities were represented, some as far away as sixty miles to the west, seventy miles to the east and seventy five miles to the north. The mode of travel is on donkey back, a-foot, in ox carts and in Fords. It speaks well for the clinic that in so short a time it should be so widely known, even among the country people in districts quite distant.

Training School for Nurses

One of the most interesting features of our mission work is the training of nurses. Miss Parker, in addition to her many other duties, is responsible for the organization and direction of this school.

She reports that the training school, inaugurated with the opening of the hospital, met with interruption at the time of the closing of the hospital in-patient work, toward the end of the first year. Up until that time on account of lack of Spanish almost all teaching was practical demonstration.

The training school was reorganized with a new class of three student nurses, soon increased to six. In the first few weeks there were some changes of personnel, but of the six who were chosen four are still with them. The fourth member of a second class is about to be admitted, making four nurses in each class, or a total of eight in training.

All are intelligent girls, of good character and eager to learn. Two are members of the church and one of the Sunday School in San Pedro de Macoris, one is a member of the church in the Capital. The others show a real interest in the religious life.

Theoretical work has been a little difficult because of the double handicap of not speaking the language well and the lack of text books in Spanish for the instructors. However, Miss Fribley is making good progress translating the lessons in anatomy and obstetrics from our standard English texts.

In this work lies one of the greatest opportunities for service, for as yet this Republic has absolutely no trained nursing service. The Dominican Military Hospital has a training school now under the direction of an American trained nurse, but they have many handicaps, such as insufficient funds, a large number of patients and very few nurses, so that their theoretical must suffer to some extent.

It is proposed to admit only girls who have had sufficient education to do some independent study with the idea of gradually raising the standard until some high school work can be required at entrance. At present, however, that is entirely out of the question. We cannot hope to give all the subjects taught in an up-to-date nursing school in the States, but are trying to give a good foundation of anatomy, physiology, obstetrics, materia medica, bateriology, dietetics, bandaging and nursing technic.

The American Red Cross is introducing an educational and social service program, beginning of course with American nurses. But this Society can never hope to supply the needs of the people thru American trained nurses alone. The Board's program should be correlated with and supplement their program by educational work and by supplying a well-trained native nurse corps to go in and out thru the island so the sick poor as well as the sick rich may be cared for and that all may be taught more hygienic modes of living.

Baby Clinic and District Nursing

During the last four months of the fiscal year 379 calls have been made in the homes of Dominican and American people in Santo Domingo City, 295 different homes having been visited. Records show that out of this number twenty-two people visited for the first time the clinic and received treatment; 8 patients have entered the hospital; 47 babies have been cared for in the homes; 9 persons, unable to go to the clinic, received medicine; mothers have received layettes for their babies, being too poor to buy any clothing; and feedings have been prepared for babies in our clinic room.

The visiting work consists not only in making the call, but also in giving bed-side care to the sick, instructing the mothers in the care of their babes and other children as well as themselves. It is very difficult to get the mothers to see things as we do and to tell the truth. Just at the timw ehn the little one seems to have a good start and is doing nicely the mother takes it upon herself to add a little more food to the diet and the result is that she has undone what we have tried to do, the extra food being either plantain or rice and beans, and only when threatened with suspension of the service will she own up to the truth.

The mothers find great pleasure in bringing the babies each week to be weighed and are very anxious to have them gain. Each week a record of their weight is written on a slip of paper and given to the mother, the following week she brings it with her to make sure that the weight is correct. All that we do for them is appreciated and they seem anxious to learn.

A mothers' class has been started which it is hoped to make helpful. The object will be not only to teach them how to take care of themselves and family in case of sickness but also how to prevent sickness. To this end a class-room is being equipped for demonstration work and other activities. Miss Fribley is studying to take the examination necessary in order to secure midwife's license as required by law.

The Religious Activities in the Hospital

Every morning before going on duty the nurses hold chapel services, led by Miss Parker, and the nurses in training also take an active part. Every work day in the clinic a service is held consisting of the reading of a Scripture lesson, comments and prayer. Sunday afternoon a service is held for the ward patients. A portion of the Scriptures is given to each patient discharged from the hospital and an attempt is made to heal the soul as well as the body of those who come for help.

CONCLUSION

Recommendations

1. Education. Inasmuch as it has already been voted to send an educational expert to the field to study this matter, it would be useless to go into details. Your expert will find two normal schools in the country, one in Santiago and one in the Capital, the latter having fifteen instructors and two hundred students. The course is of four years, the last year being elective. Normal teachers' certificate is given, also the degrees of bachelor of science, bachelor of arts and bachelor of law. A so-called university will also be found turning out more professional men than the country can use. But your expert will find no agricultural or industrial schools in operation in a country where agriculture is necessarily the chief occupation and source of living. It would seem that the mission school might combine academic training to include at least high school grades, together with industrial and agricultural work. No doubt teachers with the Spanish language and American training can be secured in Porto Rico.

2. Evangelistic Work. There is a wide open field for a great evangelistic work in the Republic. The inspirational and spiritual backing of the evangelistic work is essential to make effective all the rest of the work.

Two students now in the seminary in Porto Rico will be ready for service at the close of this school year and one ready to teach in the proposed school.

It is thought that one of these graduates should take over the work in San Cristobal in order that Mr. Prat may spend two years in school. The other man should work as helper for a year with one

of our ministers.

3. Medical Work. An increase has been asked for the hospital. We ought to have a little margin in order to do more for those who are absolutely indigent. The increase asked will make it possible to fit up two charity wards wherein a little more economical service would be rendered than in the pay wards.

4. Building Campaign. The auditorium now nearing completion in the Capital has whetted our appetite for more improvement of the same nature. We need now two rural chapels to cost a thousand dollars each. The hall in San Cristobal can hardly hold the members and candidates and all social meetings have to be held out of doors. To make matters worse there are no prospects of securing a larger building. The first unit of the hospital would give us much more attractive and commodious quarters and represent quite an economy in rental.

A gracious Providence has preserved all the members of the staff from serious illness, many opportunities have been afforded to translate in terms of friendly service the Gospel of Jesus Christ and the Lord of the harvest has blessed the efforts put forth in excess of all our expectations. For these reasons we know that you will rejoice with us and join us in a most sincere expression of thanksgiving and praise to Him whose we are and whom we serve.

Respectfully submitted,

(Signed) Nathan H. Huffman

Santo Domingo City,
October 31, 1923.

Annual Report of the Hospital

1922-1923.

Hospital Patients

In hospital November 1st, 1922	000	
Admitted	323	323
Discharged	314	
In hospital November 1st, 1923	9	

Results

Cured	185
Improved	110
Unimproved	10
Died	9

Hospital Days — How many beds?

	3544
Average per day	10.6

Surgery

Major operations	38
Minor	52
Confinements	31

Clinic Patients

Medical new	3638	
" revisits	2708	
Special consultations	84	
Surgical minor operations	46	
Dressings	473	
Dental		
Extractions	1501	
Treatments	248	
Fillings	27	
Baby Clinic	53	8778
Total Number Treated		9101

Fees

Hospital	$1203 50
Rooms	4079 54
Clinic	3446 89
Total	$8729 93

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A.N.O

BOARD FOR CHRISTIAN WORK IN SANTO DOMINGO

Report of Field Superintendent for the fiscal year
1923 - 24

GENERAL CONDITIONS

I hereby submit to you a report for the year 1923-1924, the fourth since the inauguration of the work under your auspices in this Republic. The report really covers only eleven months, from November 1st, 1923 to September 30,1924. To wait for the statistics of the month of October makes it practically impossible to get the report to New York in time for your annual meeting.

This year is signalized as marking the end of the military occupation and the establishment, July 12, 1924, of a constitutional government under the presidency of General Horacio Vasquez. The good order observed during the electoral period and the auspicious initiation of the so-called Third Republic inspire hope of a new period of peace and prosperity for the Dominican people.

TRADE AND ECONOMIC CONDITIONS

The Trade and Economic Review for 1923, No. 14, edited by Consul Charles Bridgham Hosmer, and published by the United States Department of Commerce, indicates that the year covered by the report was one of slow but certain reconstruction of the country's economic structure. The total foreign trade for 1923 was $44,287,903, compared with $29,548,051 for 1922, an increase of 48 per cent.

Inasmuch as more than $9,000,000 of the increase was in the value of the sugar industry, largely foreign owned, the Dominican people at large did not profit from this increase. However, the trade balance shows a very definite improvement of economic conditions.

The Report of the Seventeenth Fiscal Period of the Dominican Customs Receivership for the calendar year 1923 states that the year was characterized by improvement in the financial transactions of the receivership. The aggregate receipts exceeded the estimated budget by $625,621.22, representing an increase over the preceeding year of 0.224.

OUTSTANDING EVENTS IN THE LIFE OF THE MISSION

On December 2, 1923, the first service was held in the auditorium, erected in the Capital City at a cost of $15,000. The architect, Mr. Charles L. Miller, and the contractor, Mr. George A. Hoffman, executed the contract in a very satisfactory manner, giving the Mission a spacious, well-lighted and ventilated assembly hall in the heart of the Capital City.

In February, 1924, the Mission was favored by a deputational visit, consisting of Bishop Francis J. McConnell, Rev. Samuel G. Inman, Prof. W. Carson Ryan,Jr., Miss Edna R. Moss, Miss Helen M. Eklund, Rev. I. Moyer Hershey and Dr. W. R. Galbreath. Dr. Marion R. Drury joined the deputation in Porto Rico and spent two weeks in the Republic visiting the mission stations and delivering very helpful messages to the several congregations.

The deputation selected a site for the proposed hospital, formally dedicated the new auditorium, made personal investigation of the political, social, educational, sanitary and religious conditions of the country and made recommendations which will serve to orient the activities of the Mission for years to come.

At the time of the visit of the deputation, application was made through the attorney, Mr. Julio Ortega Frier, for authorization to do business in the Republic. Action was taken on this application by the Secretary of State for Justice and Public Instruction, giving official recognition of the Board and authorizing it to do business in the Republic. The date of the decree is April 5, 1924.

On September 23, 1924 the deal for the purchase of a hospital site was finally closed by the payment of $9,500 to Mr. René R. de Lepervanche, $500 having been paid at the time of the taking of the option.

The site purchased contains 8,000 sq. meters, an entire city block in the best residential section of the Capital city, located on a slope overlooking the sea, making a very choice site for the proposed institution.

An effort has been made by the Treasury Department to collect taxes on the property of the Board. On the advice of our attorney, $300 was paid under protest and application was made to have the property exonerated. A communication from our attorney dated October 2, 1924, states that the Board of Revision has taken action favorable to us, and that the amount paid will be returned.

PERSONNEL - FURLOUGHS AND TRANSFERS

After three years of consecrated and efficient service, Rev. Alberto Martinez was granted a furlough of three months on full pay, which, in union with his family, he spent in his home country of Porto Rico. He has returned and is again in charge of the work in the important city of San Pedro de Macoris.

Dr. H. R. Taylor and family were given a very cordial and significant farewell reception on the eve of their departure for the States after three years of arduous service in the medical department of the Missions. The formal part of the program was interrupted by a woman who arose from her seat in the congregation to give testimony to the gratitude she felt for the restoration of health through the services rendered by Dr. Taylor.

Miss Maud Steele, having been transferred by her Board to New Mexico, left the first of August, after two years of conscientious service in the hospital, carrying with her the esteem of all her associates.

Rev. Rafael R. Rodriguez, after four years of enthusiastic service in the Capital City was transferred in August to the important center of the Southwestern part of the Republic, Barahona. A committee representing the contributing churches of Porto Rico voted to assume the rentals of a hall and pastor's residence in this town in order to make possible the opening of this new work. At the time of this writing a residence has not yet been secured, the pastor's family being temporarily housed in the building rented for church and school purposes.

NEW WORKERS

To our staff of evangelistic workers one new member was added, Miguel Limardo. This is a young Porto Rican, converted in La Romana, from which place he was sent to the Evangelical Seminary in Porto Rico. At the close of his two year course he married a consecrated young woman, member of the Baptist church in Rio Piedras and returned to this Republic. After supplying for two months in San Pedro de Macoris he was located in San Cristobal, succeeding Ramon Prat, the later having been transferred to the Capital.

Miss M. Jeanette Byers, the newly appointed administrator of the hospital arrived on the field August 1st and immediately assumed the duties assigned her.

Mr. and Mrs. G. W. Lloyd, appointed to head up the social work of the Mission, arrived on the field September 3rd and are devoting themselves to the study of the language and the making of contacts among the people of the city.

SCHOOL WORK

One school, located at San Cristobal, has been conducted throughout the year with very satisfactory results. The highest enrollment was eighty-one. On July 18th examinations were held under the direction of the public school superintendent, forty-eight pupils taking the examination, twenty-five in the first grade, fourteen in the second and nine in the third.

This school up to date has collected no tuition. The public schools were closed the greater part of the year for lack of funds. They are to reopen this month and it did not seem advisable for the Mission to support a free school. Rather than have the school closed, however, the parents of our pupils have subscribed up to date $12 per month. An effort will be made to increase this to at least $20. Forty-six pupils have enrolled for the school year beginning October 8, 1924.

Rev. Alberto Martinez, of San Pedro de Macoris, has sent in a request for a school in his city, for which he has submitted an estimate of expense, as follows: Teacher $100 (per month), Rent of room for school $30 (per month), Reference books $50 (per month), Supplies $50 (per month), Desks for fifty pupils, Five black boards, cost of desks and black boards not known.

Rev. Rafael R. Rodriguez, of Barahona, also has sent in a very urgent request for a school to be established in connection with the new work in his city, for which he estimates a salary for the teacher the sum of $75 a month.

The national budget for schools for the year beginning October,1924 is $644,196.28 as compared with $1,170,264 for 1920, the peak of the military administration under Admiral Snowden. From this peak the revenues for school purposes suffered a disastrous decline, resulting in the complete disorganization of the school program and the closing of most of the public schools during the past two years. The revenues for school purposes are now on a more stable basis, property tax, licenses, and certain municipal taxes. From this more modest but secure basis there is reason to expect that the school service will be stabilized and extended gradually to the now neglected portions of the Republic.

THE BOOKSTORE

The bookstore has had a year of continuous and increasing trade. Mr. P. V. Serrano is still in charge. Sales for eleven months, November 1, 1923 to September 30, 1924 amount to $2,228.13, as compared with $925.98 in 1922-1923 and $392.90 in 1921-1922.

The bookstore is patronized by normal and university students and professional men of the Capital and other towns.

THE HOSPITAL

There has been no interruption in the operation of the hospital during the period covered by this report. No little concern was felt as the time drew near for the furlough of Dr. Taylor. At almost the last minute, however, a splendid substitute was secured in the person of Dr. L. F. Robinson, who has maintained the reputation of the hospital and drawn new trade by his professional skill. The attached reports speak for themselves and show, as far as statistics can show, the work of the institution. You will note by comparing this report with that of last year that there has been an increase in hospital work, and in financial receipts, but a decrease in the number of clinic patients. This decrease is explained in part by the closing of the out-of-town dispensaries and in part by the fact that one man cannot properly look after the clinic and do the operating. Not infrequently the clinic patients are kept waiting while the doctor finishes an operative case from early in the morning until after noon, and there have been times when they were sent home without seeing the doctor.

The baby clinic has had a most successful year from every point of view. The detailed report presented by Miss Fribley merits your attention.

There are eleven student nurses in training, three of whom have been in for two years.

A Dominican medical student, Rafael R. Ramirez has been employed as intern and promises to be of great value as assistant to the doctor.

EVANGELISTIC WORK

The statistical table for the year ending December 31, 1923 is appended to this report. This table brings the work of the pastors up to the date indicated and shows a commendable increase in every respect over the preceding year.

The monthly reports submitted by the pastrrs for the current year indicate a slowing down of the rate of increase as might be expected. In some cases the increase in membership hardly effsets the loss. The remaining months of the calendar year, however, are the months when the best results may be expected and the reports of these months will materially change the appearance of the situation.

The only new work opened this year was the entrance of Barahona, where Rev. Rafael R. Rodriguez has been stationed.

Mention has already been made of the new evangelistic worker, Miguel Linardo, who is stationed at San Cristobal.

An evangelistic campaign was conducted in the Republic during the months of September and October, headed up by Rev. Harry Straham, assisted by four Porto Rican pastors. A large circus tent was used for the meetings, which were well attended. The addresses were largely of an inspirational character and it is impossible to estimate the results as no attempt was made to secure decisions.

CANDIDATES FOR THE MINISTRY

Andrés Septimo Perez is beginning his third and last year in the Evangelical Seminary, Rio Piedras, Porto Rico. Rafael Puellos and Abelardo Perez are being supported in part by the Mission in the Polytechnic Institute at San German, Porto Rico. José Gallo Peñalba is taking work in the Normal School of this city and expects to receive the bachelor's degree this year. Ramón Prat is studying under private tutorship and will take examinations, as provided by law, in the Normal school.

Annual Report of Hospital Evangelico

Nov. 1, 1923 - Sept. 30, 1924.

Hospital Patients

In hospital November 1st, 1923	9
Admitted	514
Discharged	501
In hospital October 1, 1924	24

Results

Cured	221
Improved	239
Unimproved	16
Died	26

Surgery

Major operations	39
Minor operations	105
Confinements	53
Hospital days	5602
Average per day	18.3
Charity days	1632
Calls made in the homes by Dr. Taylor during year	14

Clinic Patients

Medical: New patients	2659
" Revisits	1786
Special consultations	145

Surgical

Minor operations	49
Dressings	337
Treatments	67

Dental Clinic

Extractions	870

Receipts of Hospital

Fees	$ 1 510 14
Rooms	5 805 30
Clinic	2 395 75
Dental	85 80
Total	$ 9 796 99

Annual Report of the District and Baby Clinic Work
of the
Hospital Evangelico

No. of calls made during the year	1286
No. of homes visited	1055
No. of people who received cards for free consultation and treatment in Medical clinic	150
No. of patients sent to the hospital	64
No. of families who received free medication in their homes who were unable to attend clinic	47
No. of obstetrical cases sent to the hospital	30
Total amount received by the hospital from patients sent in, due to visitation in their homes	$929.75

BABY CLINIC

No. of baby clinics held during the year	35
No. of babies weighed during the year	164
No. of revisits and reweights	1016
No. of babies cared for in their homes	312
No. of babies who received feedings from the clinic during the year	51
Total number of feedings prepared during the year	34.947
No. of babies lost due to malnutrition	4
No. of children between the age of 1 and 5 years who received treatmemt from the clinic	38
No. of people who received layettes for babies	18
Milk receipts during the year	$607.09

RECEIPTS AND EXPENSES OF THE

BABY CLINC DURING YEAR

Milk expense

Nov	$ 11.28
Dec	16.30
Jan	29.26
Feb	36.84
March	59.58
April	63.00

Receipts-Milk

Nov	$ 47.50
Dec	30.50
Jan	36.90
Feb	41.70
March	87.25
April	83.90

(Receipts and expenses of Baby Clinic continued)

May.....	43.26
June.....	39.86
July.....	41.96
August.....	29.43
September.....	37.80
Total	$408.57

Dextri-Maltose	23.50
" "	97.87
" "	117.00
" "	45.00
Total	$283.37
Oil	19.90
Helpers salary	208.00

May.....	35.95
June.....	60.18
July.....	59.36
August.....	60.06
September.....	63.94
Total	$607.09

Equipment

Stove	20.00
Xmas	12.75
Utensils	45.35
Charts	8.00
Duty on Chase doll	9.25
Cash exp.	9.05
" ".	11.10
Total	$115.50

Balance on hand October 31, 1924	153.92	
By appropriation	500.00	
Receipts Nov. to September	607.09	
Total receipts	$1261.01	
Total expenses	1035.34	
Balance on hand Oct.1,1924	$ 225.67	(Does not include freight on Dextri-Maltose)

Statistics as of December 31, 1923

Dominican Evangelical Church

MEMBERS

Churches	Jan. 1, 1923	Received	Lost	At end or year
Santo Domingo	75	31		106
S.P. de Macoris	82	60	5	137
La Romana	50	16	5	61
San Cristobal		56		56
Total	207	163	10	360
Increase		163		

SUNDAY SCHOOLS

Churches	Enrollment Jan. 1	Enrollment end of year	Increase	Average Attend.
Santo Domingo	125	267	142	230
S.P. de Macoris	95	157	72	95
La Romana	75	99	24	70
San Cristobal		77	77	62
Total	295	600	305	457
Increase			305	

Churches	Home Department	Cradle Roll
Santo Domingo		16
S.P, de Macoris		
La Romana	14	26
San Cristobal		
Total	14	42
Increase	14	42

CHRISTIAN ENDEAVOR

Churches	Members Jan. 1, 1923	Members at end of Year	Increase	Junior L...
Santo Domingo	70	72	2	
S.P. de Macoris	56	85	29	
La Romana	45	46	1	40
San Cristobal		41	41	
Total	171	244	73	40
Increase			73	40

OFFERINGS

Churches	Church	Sunday School	For the poor	Other offerings	Total
Santo Domingo	360 56	187 89	27 00	23 00	598 45
S.P. de Macoris	520 89	118 23	125 00	118 42	882 54
La Romana	375 08	73 18	63 24	37 70	549 20
San Cristobal	107 74				107 74
Total	$1364 27	$379 30	$215 74	$179 12	$2137 93

END OF ROLL # 7

CERTIFICATE OF AUTHENTICITY

This is to certify that the records contained on this microfilm are the actual records of the

Board of National Missions Presbyterian Church (U.S.A.) .

The records were microfilmed in their entirety, and their integrity was maintained by microfilming the documents in the exact order in which they were found.

MICROFILMED BY:
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Charles Fritch
camera operator

9-28-2001
date